COMPANY UPDATE

RATCH GROUP (RATCH TB)

THAILAND / SET / ENERGY & UTILITIES

Globlex Securities Co., Ltd.

26 November 2026

Luster growths on low funding cost

- Three growths from RG's data center, PDP 2026, and overseas
- Low funding cost at 4% is RATCH's sustainable foundation
- Maintain BUY and a TP of THB55

Solidifying growth roadmap

During a 3Q26 analyst meeting, management delivered three key messages that substantiate our BUY conviction on RATCH as a defensive growth play. First, RATCH's PPA-expired RG is now on track to secure potential 1GW+ demand from a single data center client by mid-2027. Second, up to 1-2GW potential capacity growth from the soon-to-approve PDP 2026 in the forms of both gas-fired and renewable power. Third, RATCH's funding cost is even lower on the recent THB5.0b green bond issuance, timely accommodate RATCH's growth strategy in the next few years.

RG growth is in the pipeline and likely to finalize by mid-2027E

One of the most strikingly critical drivers for RATCH's growth is its success in the development of RG, RATCH's long-standing former crown jewel of the large-scale IPP with a total capacity of 3.3GW, comprising 2.2GW of 3x725MW combined cycle and 1.5GW of 2x735MW thermal power plants. As PPAs expire, RATCH successfully initiated RG's growth by securing 1GW+ demand for data center, thanks to its well-established infrastructure of transmission line, substation, water, land, and strong supports of public. By mid-2027, RATCH expects to finalize the deal with 1GW-2GW potential growth.

Upside for 1-2GW capacity growth ahead?

While PDP 2026 remains on the final approval by the government, we think RATCH is well prepared to secure up to 1-2GW capacity growth from the 35GW new capacity available for bidding. Management indicated the growth potentials of both renewable and gas-fired capacities, with renewable for solar/solar+ESS. Even more promising growth for RATCH will come from the Independent Power Supplier (IPS) and Direct PPA schemes, soon to be approved by regulator, thanks to RATCH's integrated and well-prepared infrastructure.

Low-cost of funding is RATCH's pillar of sustainable growth

We highlight that RATCH's extremely low blended funding cost of 4.0% for its THB37b corporate out of THB103b consolidated debt outstanding, is one of Thailand's lowest levels, thanks to RATCH's proven track record of highly secured cash flows from operations, decent if not attractive investment returns, and disciplined investment plan. RATCH is one of few Thai corporates to consistently issuing the low-cost "Green debts" (green bond and green loan), currently worth TH18b or 50% of RATCH's total debt outstanding.

Maintain BUY and our TP of THB55

We maintain BUY and our TP of THB55. We think RATCH is attractive on its competitiveness that could secure growth opportunities from PDP 2026, RG, and overseas. RATCH's coming growth potentials from data center, PDP 2026, and overseas, will soon strengthen its growth.

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ESG Rating : AAA

CG Rating : ▲▲▲▲▲

BUY

Target Price 12M (THB)	**55.00**
VS. BB Consensus TP (%)	+22.4%
Share Price (THB)	34.90
Upside/Downside	+57.6%

Share Data

Market Cap (THB m)	75,908
Par (THB)	10.00
Free Float (%)	45.79
Issued shares (m shares)	2,175

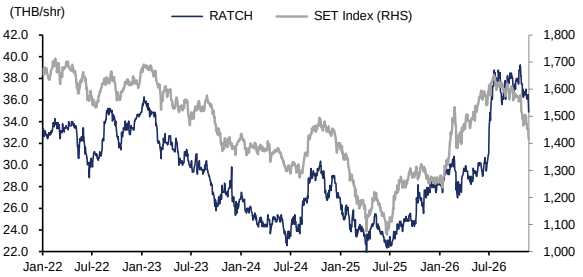
Financial forecast

YE Dec (THB m)	2025	2026E	2027E	2028E
Revenue	27,416	23,552	22,908	16,687
Net profit	6,220	8,168	8,507	7,944
Core net profit	6,324	8,168	8,507	7,944
vs Consensus (%)		28.4	23.8	11.7
Net profit growth (%)	1.5	31.3	4.2	(6.6)
Core net profit growth (%)	6.5	29.2	4.2	(6.6)
EPS (THB)	2.86	3.76	3.91	3.65
Core EPS (THB)	2.91	3.76	3.91	3.65
Chg from previous (%)		0.00	0.00	0.00
DPS (THB)	1.60	1.50	1.56	1.46
P/E (x)	10.31	9.29	8.92	9.56
P/BV (x)	0.69	0.77	0.73	0.70
ROE (%)	5.42	4.30	4.48	4.19
Dividend yield (%)	6.63	8.52	8.44	7.51

Source: Financial Statement and Globlex securities

Share Price Performance (%)

	1M	3M	6M	YTD
Stock	(8.65)	(3.67)	15.12	20.00
Market	(0.06)	7.62	24.94	5.82
12M High/Low (THB)				39.75 / 27.25



Major Shareholders (%) as of 09 Sep 2026

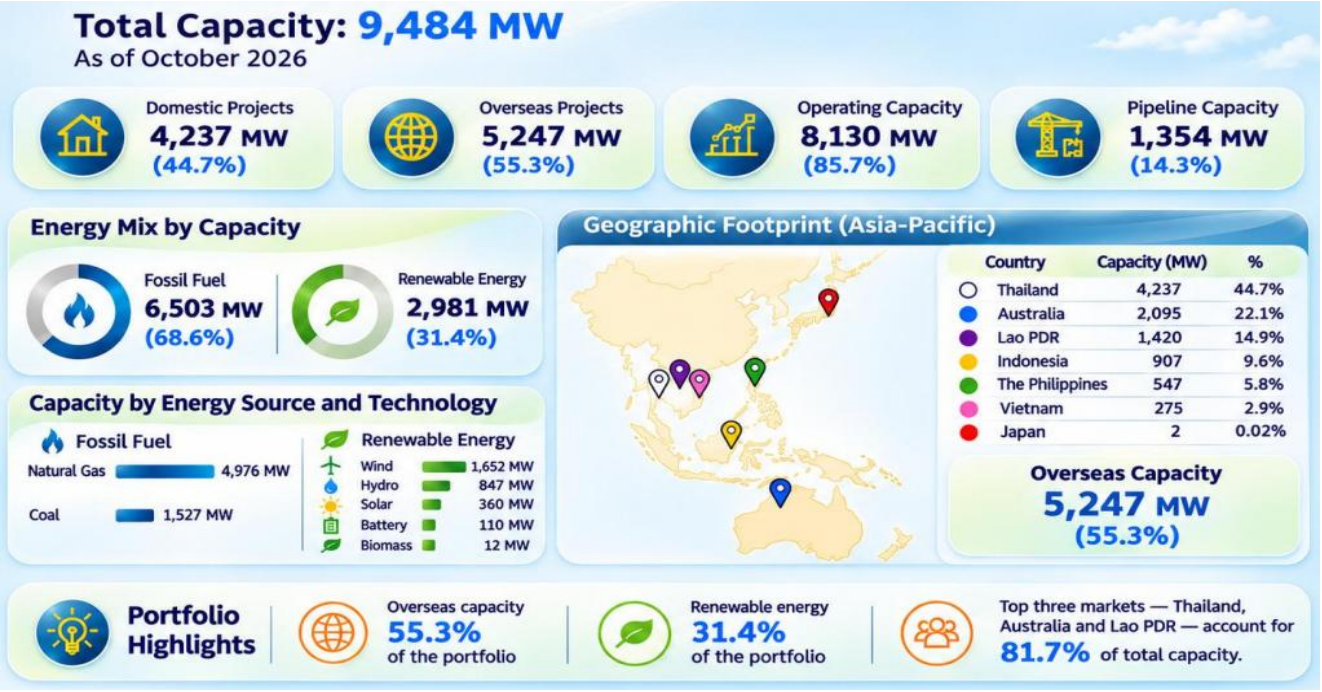
Electricity Generating Authority of Thailand	45.00
Eletricity Generating Authority Of Thailand Saving And Credit Cooperative Ltd.	5.90
Social Security Office	4.68

Company Profile

The Company is operated as a holding company, RATCH seeks to equity invest in core companies, subsidiaries, and/ or joint ventures, subject to its shareholding proportion. Its investment is mainly focused on fossil fuel power generation projects, renewable projects as well as businesses adjacent to electricity generation and energy both in Thailand and internationally. Its main incomes are in forms of dividend and profit sharing from invested companies.

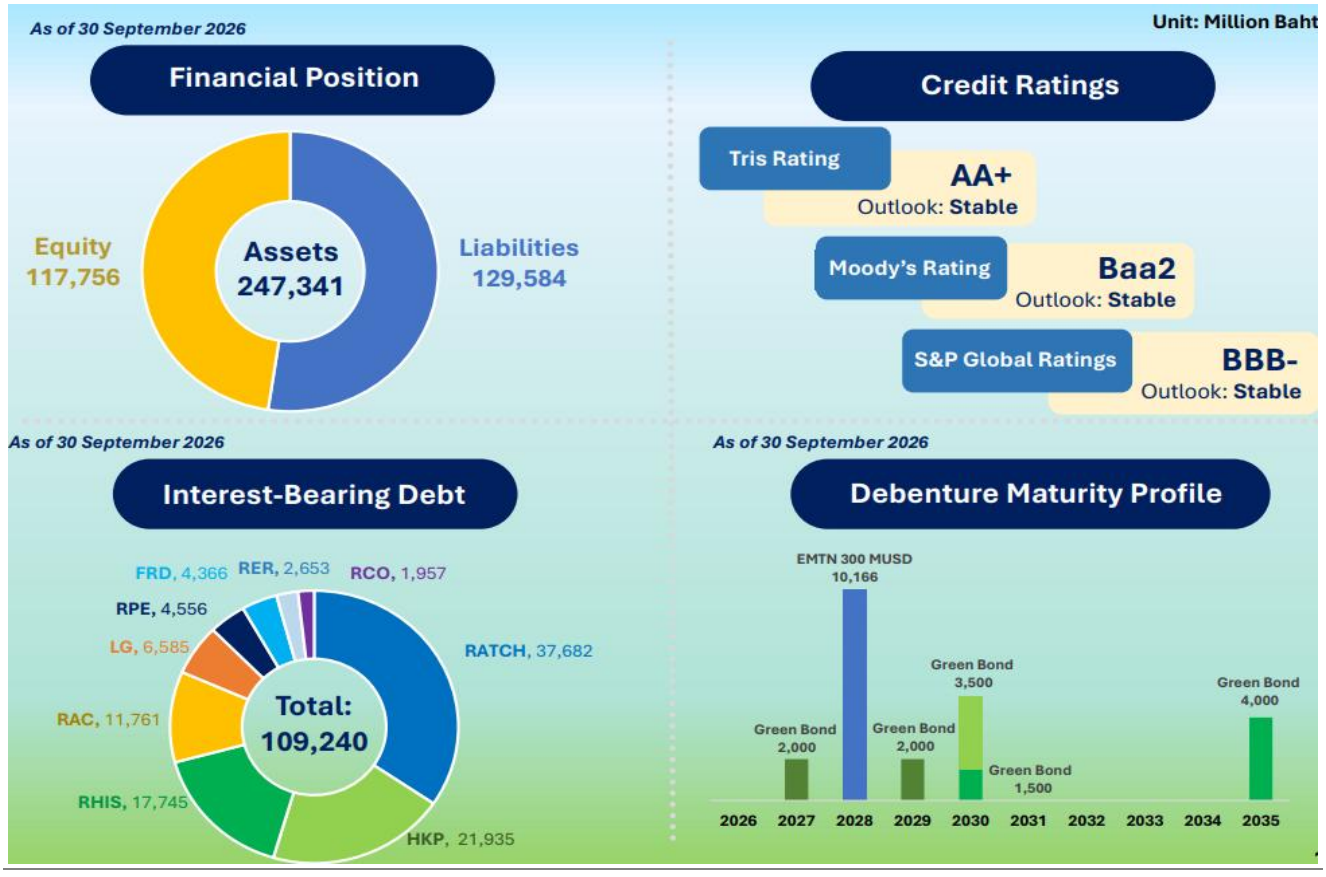
Source: SETSMART, SET

Exhibit 1: RATCH's power portfolio



Sources: RATCH

Exhibit 2: RATCH's strong financial position with low financial cost



Sources: RATCH

Balance sheet (THB m) Year ending Dec	2024	2025	2026E	2027E	2028E
Current assets					
Cash & ST investment	8,930	14,253	10,637	9,318	9,896
Account receivable	4,237	7,138	7,373	7,602	6,935
Inventories	2,446	2,653	2,103	2,090	1,343
Others	10,432	12,293	10,561	10,272	7,483
Non-current assets					
Net fixed assets	46,585	46,472	45,773	45,410	45,047
Others	141,708	155,194	155,194	155,194	155,194
Total Assets	**214,337**	**238,004**	**231,642**	**229,886**	**225,897**
Current liabilities					
Account payable	3,956	5,632	4,465	4,437	2,851
ST borrowing	17,735	23,321	23,321	23,321	23,321
Others	1,350	776	667	649	473
Long-term liabilities					
Long-term debts	50,734	87,650	77,650	70,650	63,650
Others	34,188	12,978	12,978	12,978	12,978
Total liabilities	**107,963**	**130,357**	**119,082**	**112,035**	**103,272**
Paid-up capital	21,750	21,750	21,750	21,750	21,750
Retained earnings	65,794	68,534	73,329	78,501	83,155
Others	9,838	3,167	3,167	3,167	3,167
Minority interest	8,992	14,195	14,314	14,434	14,553
Shareholders' equity	**106,374**	**107,646**	**112,560**	**117,851**	**122,624**

Profit & loss (THB m) Year ending Dec	2024	2025	2026E	2027E	2028E
Revenue	**33,458**	**27,416**	**23,552**	**22,908**	**16,687**
Cost of goods sold	(23,270)	(18,039)	(14,303)	(14,211)	(9,131)
Gross profit	**10,188**	**9,377**	**9,249**	**8,697**	**7,557**
Operating expenses	(3,253)	(3,282)	(1,884)	(1,833)	(1,335)
Operating profit	**6,934**	**6,095**	**7,365**	**6,864**	**6,222**
EBIT	**2,715**	**2,491**	**4,553**	**5,501**	**5,358**
Depreciation	(4,028)	(3,708)	(2,812)	(1,363)	(863)
EBITDA	**6,743**	**6,198**	**7,365**	**6,864**	**6,222**
Non-operating income	**2,066**	**1,985**	**2,746**	**2,090**	**1,359**
Other incomes	872	1,096	1,321	1,452	800
Other non-op income	1,193	889	1,425	638	559
Non-operating expense	**(4,542)**	**(3,826)**	**(5,116)**	**(4,706)**	**(4,368)**
Interest expense	(4,447)	(4,332)	(5,116)	(4,706)	(4,368)
Other non-op expense	(95)	506	0	0	0
Equity income/(loss)	6,798	6,897	6,455	6,204	6,090
Pre-tax Profit	**7,037**	**7,547**	**8,638**	**9,090**	**8,439**
Extraordinary items	191	(104)	0	0	0
Current taxation	(907)	(575)	(351)	(464)	(376)
Minorities	(195)	(647)	(119)	(119)	(119)
Net Profit	**6,127**	**6,220**	**8,168**	**8,507**	**7,944**
Core net profit	**5,936**	**6,324**	**8,168**	**8,507**	**7,944**
EPS (THB)	**2.82**	**2.86**	**3.76**	**3.91**	**3.65**
Core EPS (THB)	**2.73**	**2.91**	**3.76**	**3.91**	**3.65**

Key ratios Year ending Dec	2024	2025	2026E	2027E	2028E
Growth (%YoY)					
Sales	(23.9)	(18.1)	(14.1)	(2.7)	(27.2)
Operating profit	(4.3)	(12.1)	20.8	(6.8)	(9.4)
EBITDA	(5.2)	(8.1)	18.8	(6.8)	(9.4)
Net profit	18.6	1.5	31.3	4.2	(6.6)
Core net profit	17.9	6.5	29.2	4.2	(6.6)
EPS	18.6	1.5	31.3	4.2	(6.6)
Core EPS	17.9	6.5	29.2	4.2	(6.6)
Profitability (%)					
Gross margin	30.4	34.2	39.3	38.0	45.3
Operation margin	20.7	22.2	31.3	30.0	37.3
EBITDA margin	20.2	22.6	31.3	30.0	37.3
Net margin	18.3	22.7	34.7	37.1	47.6
ROE	6.1	6.6	8.5	8.4	7.5
ROA	4.1	4.1	4.8	5.1	4.9
Stability					
Interest bearing debt/equity (x)	0.6	1.0	0.9	0.8	0.7
Net debt/equity (x)	0.6	0.9	0.8	0.7	0.6
Interest coverage (x)	0.6	0.6	0.9	1.2	1.2
Interest & ST debt coverage (x)	0.1	0.1	0.2	0.2	0.2
Cash flow interest coverage (x)	0.1	0.1	0.2	0.1	0.2
Current ratio (x)	1.1	1.2	1.1	1.0	1.0
Quick ratio (x)	0.6	0.7	0.6	0.6	0.6
Net debt (THB m)	59,540	96,718	90,335	84,654	77,076
Activity					
Asset turnover (X)	0.2	0.1	0.1	0.1	0.1
Days receivables	52.2	75.7	112.4	119.3	159.0
Days inventory	38.9	51.6	60.7	53.8	68.6
Days payable	81.2	97.0	128.8	114.3	145.7
Cash cycle days	9.9	30.3	44.3	58.8	81.9

Cash flow (THB m) Year ending Dec	2024	2025	2026E	2027E	2028E
Operating cash flow	**16,147**	**12,958**	**18,205**	**16,101**	**17,339**
Net profit	6,127	6,220	8,168	8,507	7,944
Depre.& amortization	4,028	3,708	2,812	1,363	863
Change in working capital	(806)	(3,867)	771	26	2,442
Others	6,798	6,897	6,455	6,204	6,090
Investment cash flow	**7,101**	**(31,624)**	**4,342**	**5,204**	**5,590**
Net CAPEX	879	(3,595)	(2,112)	(1,000)	(500)
Change in LT investment	29,407	(38,285)	6,455	6,204	6,090
Change in other assets	(23,184)	10,256	0	0	0
Free cash flow	**23,248**	**(18,666)**	**22,547**	**21,306**	**22,929**
Financing cash flow	**(37,882)**	**23,990**	**(26,164)**	**(22,625)**	**(22,351)**
Change in share capital	0	0	0	0	0
Net change in debt	(17,629)	42,502	(10,000)	(7,000)	(7,000)
Dividend paid	(3,251)	(3,251)	(3,374)	(3,335)	(3,290)
Others	(17,002)	(15,262)	(12,790)	(12,290)	(12,060)
Net cash flow	**(14,634)**	**5,324**	**(3,617)**	**(1,319)**	**578**

Per share (THB)					
EPS	2.82	2.86	3.76	3.91	3.65
Core EPS	2.73	2.91	3.76	3.91	3.65
CFPS	4.67	4.91	5.10	4.59	4.10
BVPS	44.77	42.97	45.17	47.55	49.69
Sales/share	15.38	12.60	10.83	10.53	7.67
EBITDA/share	3.10	2.85	3.39	3.16	2.86
DPS	1.60	1.60	1.50	1.56	1.46
Valuation					
P/E (x)	10.65	10.31	9.29	8.92	9.56
P/BV (x)	0.67	0.69	0.77	0.73	0.70
Dividend yield (%)	5.33	5.42	4.30	4.48	4.19
Divdend payout ratio (%)	56.80	55.94	40.00	40.00	40.00

RATCH GROUP (RATCH TB) | THAILAND / SET / ENERGY & UTILITIES

ESG Analysis

ESG Assessment	SET ESG	Bloomberg
Environment RATCH continues to support the energy transition by expanding renewable energy investments, improving power generation efficiency, and advancing its roadmap toward carbon neutrality and Net Zero emissions. The company also strengthens environmental management through greenhouse gas reduction, water conservation, waste management, and biodiversity protection initiatives.	AAA	4.81
Social RATCH prioritizes occupational health and safety, employee capability development, and human rights while supporting communities through education, healthcare, environmental conservation, and local economic development programs. The company maintains active stakeholder engagement to foster sustainable shared value.		5.79
Governance RATCH maintains a robust governance framework with independent board oversight, enterprise risk management, strong internal controls, and anti-corruption practices. ESG principles are integrated into corporate strategy and investment decisions, supported by transparent sustainability reporting aligned with international standards.		4.79
Overall | CG Score: Excellent (5-star) | CAC: Certified		**5.07**

Bloomberg ESG scores reflect FY2025 data (latest available). SET ESG Rating as of April 2026 (Globlex Research). CG rating reflects 2025 Thai IOD survey. SET ESG Rating as of 9 January 2026.
Sources: SET, Thai IOD, CAC, Bloomberg, Globlex Securities Research

SET ESG Ratings 2025 | Thai Listed Companies — As of 9 January 2026

Ratings: AAA (90-100)							
AAV	ACE	ADVANC	AJ	AMATA	AMATAV	ASW	AWC
BAM	BANPU	BAY	BBGI	BBL	BDMS	BEM	BGC
BGRIM	BJC	BKIH	BPP	BTG	CENTEL	CKP	CPALL
CPF	CPAXT	CPN	CRC	DITTO	EASTW	FPI	FPT
GLOBAL	GPSC	GUNKUL	HANA	HENG	HMPRO	III	ILM
IVL	KBANK	KCG	KJL	KKP	KTB	KTC	LH
LOXLEY	MAJOR	MBK	MC	M-CHAI	MFEC	MTI	NER
NOBLE	OR	ORI	OSP	PB	PLANB	PR9	PSH
PTG	PTT	PTTEP	PTTGC	**RATCH**	S	S&J	SABINA
SAT	SC	SCB	SCC	SCG	SCGP	SIRI	SJWD
SKY	SNP	STA	STECON	STGT	SVOA	TEAMG	TEGH
TFMAMA	THCOM	TISCO	TMT	TOA	TOP	TPBI	TTA
TTB	TTW	TVO	VNG	WHA	WHAUP		
Ratings: AA (80-89)							
ADB	AKP	AOT	AP	ASK	ASP	AURA	BCH
BLA	BRI	BTS	CBG	CIVIL	CK	CMAN	COLOR
COM7	DMT	DRT	EGCO	EPG	ETC	GFPT	GULF
HTC	ICHI	ILINK	IT	ITTHI	JMART	KCE	KUMWEL
LHFG	MINT	MODERN	MOSHI	MSC	MTC	NVD	NYT
PCC	PRM	PSL	QTC	RBF	SA	SAWAD	SCCC
SCGD	SELIC	SFLEX	SHR	SMPC	SNNP	SPALI	SPI
SSP	SUTHA	SYNEX	TASCO	TCAP	TCMC	TGH	THANI
TIPH	TKS	TLI	TOG	TPAC	TPIPP	TSC	TU
UAC	UBE	VIH	WICE	XO	ZEN		
Ratings: A (65-100)							
AEONTS	ALLA	ALT	ALUCON	BA	BH	BLC	CFRESH
CHAO	CHASE	CHG	CM	CPL	CREDIT	ERW	GABLE
HARN	HUMAN	INSET	IRC	ITC	JMT	KSL	M
MALEE	MGC	MOONG	NEO	PHOL	PLUS	PM	PPS
PQS	PROUD	PRTR	PSP	Q-CON	QLT	SAK	SAPPE
SCAP	SEAFCO	SEAOIL	SENA	SENX	SGC	SICT	SITHAI
SKR	SNC	SPC	SSSC	SYMC	TAN	TBN	TGE
THANA	THIP	THREL	TPA	TPCS	TQM	TRU	TWPC
UPF	UPOIC	VIBHA	WPH				
Ratings: BBB (50-64)							
AKR	ASIMAR	CSC	J	LEO	MEGA	NL	PRIN
SE	SO	SPRC	SUN	TMILL	TSTH	WP	YUASA

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Source: SET ESG Ratings, Stock Exchange of Thailand (setsustainability.com). Ratings as of 9 January 2026. Only companies scoring 50 and above are assigned a rating. Covered company are Bold in letter.

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RECOMMENDATION STRUCTURE

Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY: Expected return of 10% or more over the next 12 months.
HOLD: Expected return between -10% and 10% over the next 12 months.
REDUCE: Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.
* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Sector Recommendations

Overweight: The industry is expected to outperform the relevant primary market index over the next 12 months.
Neutral: The industry is expected to perform in line with the relevant primary market index over the next 12 months.
Underweight: The industry is expected to underperform the relevant primary market index over the next 12 months.

Country (Strategy) Recommendations

Overweight: Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral: Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight: Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.