

## This fuel crisis shall pass again

- AAV should survive this fuel cost hike after recovering Covid-19
- 3Q26 to suffer heavy loss before 4Q26 recovering path into 2027
- Upgrade from HOLD to BUY but cut TP from THB1.26 to THB1.03

### This “Jet Fuel” storm shall pass; AAV to survive and recover

Mr. Tony Fernandes, one of the founders and key man management of AAV, today elaborated details regarding the recent concerns on its liquidity and profitability, mainly arising from the spike in jet fuel price caused by the ongoing war in the Middle East. Management clearly emphasizes that AAV should be able to weather the current “Jet Fuel Price Spike (JPS)” risk with its track records of B surviving and fast recovering from many Black Swans like Covid-19 pandemic and the Russia-Ukraine war without any help from government.

### 3Q26E to suffer the most before 4Q26E to recover meaningfully

AAV's current business crisis comes from the present “Jet Fuel” storm JPS that is triggered by the spike in jet fuel price from USD85/bbl in the pre-war 1Q26 to current USD170/bbl due to the sudden and intensifying refinery and crude supply disruptions. Hence, 3Q26 AAV would suffer even more from the revenue-cost mismatch (airfare price vs fuel cost) as AAV has already sold its tickets in advance at low jet fuel-based airfares. However, by 4Q26, AAV will start to sell tickets at higher price that will correctly reflect hiking jet fuel cost.

### Airfare to gradually reflect “true” cost of jet fuel by 4Q26

In 2Q26, AAV's airfare rose to THB2,127/ticket (+16% q-q, +27% y-y), up from THB1,836 in 1Q26 and THB1,676 in 2Q25, mostly driven by the higher airfare for international route to THB3,279 (+20% q-q, +28% y-y) and domestic ticket to THB1,636 (+14% q-q, +28% y-y). However, the hike in airfare was not sufficient to cover the hiking jet fuel price.

### Will this crisis AAV survive after two crises (Phuket, Covid-19)?

In the past 15 years since 2011, AAV has suffered three periods of operating losses, each covering roughly two years. First crisis (2017-18), AAV's bottom lines were in red, mainly due to the spikes in jet fuel cost (+45% y-y by 3Q18), the 8.8% y-y drop in Chinese arrivals in 2H18 due to safety concern following the tragic Phuket boat capsizing in Jul-18, and intensifying competition. Second Black Swan Covid-19 (2020-22) led to global lockdowns in 2020-21 and AAV suffered major losses again. And third crisis is today's jet fuel cost spike, which we think AAV should be able to survive and recover again by 1Q27 when AAV's low-price advanced tickets will subside by 4Q26 and the impacts of the route and aircraft fleet optimizations should start to yield benefits.

### Upgrade to BUY but lowered TP to THB1.03

We upgrade from HOLD to BUY but trimmed our TP from THB1.26, previously based on 6x 2026E P/E, to THB1.03, now based on 10x 2027E P/E, as we think the liquidity risk should subside over time.

#### Analyst

Suwat Sinsadok, CFA, FRM, ERP  
suwat.s@globlex.co.th,  
+662 687 7026

ESG Rating : AAA

CG Rating : ▲▲▲▲▲

## BUY (from HOLD)

|                         |        |
|-------------------------|--------|
| Target Price 12M (THB)  | 1.03   |
| VS. BB Consensus TP (%) | -8.0%  |
| Share Price (THB)       | 0.85   |
| Upside/Downside         | +21.2% |

#### Share Data

|                          |        |
|--------------------------|--------|
| Market Cap (THB m)       | 10,923 |
| Par (THB)                | 0.10   |
| Free Float (%)           | 36.21  |
| Issued shares (m shares) | 12,850 |

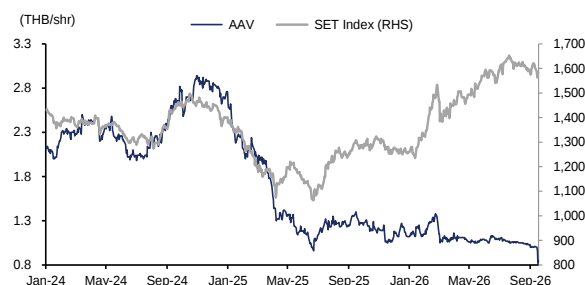
#### Financial forecast

| YE Dec (THB m)             | 2025   | 2026E    | 2027E   | 2028E   |
|----------------------------|--------|----------|---------|---------|
| Revenue                    | 45,691 | 71,075   | 57,058  | 58,660  |
| Net profit                 | 2,336  | (3,386)  | 1,321   | 1,787   |
| Core net profit            | 2,336  | (3,386)  | 1,321   | 1,787   |
| vs Consensus (%)           |        | 69.0     | 71.1    | 21.7    |
| Net profit growth (%)      | (32.8) | (244.9)  | 139.0   | 35.2    |
| Core net profit growth (%) | (32.8) | (244.9)  | 139.0   | 35.2    |
| EPS (THB)                  | 0.18   | (0.26)   | 0.10    | 0.14    |
| Core EPS (THB)             | 0.18   | (0.26)   | 0.10    | 0.14    |
| Chg from previous (%)      |        | (375.32) | (23.50) | (31.43) |
| DPS (THB)                  | 0.00   | 0.00     | 0.00    | 0.00    |
| P/E (x)                    | 6.16   | (3.23)   | 8.27    | 6.11    |
| P/BV (x)                   | 1.06   | 1.07     | 0.95    | 0.82    |
| ROE (%)                    | 18.74  | (28.54)  | 12.20   | 14.43   |
| Dividend yield (%)         | -      | -        | -       | -       |

Source: Financial Statement and Globlex securities

#### Share Price Performance (%)

|                    | 1M      | 3M      | 6M      | YTD         |
|--------------------|---------|---------|---------|-------------|
| Stock              | (21.90) | (27.43) | (26.13) | (26.79)     |
| Market             | (19.78) | (27.26) | (33.10) | (41.75)     |
| 12M High/Low (THB) |         |         |         | 1.43 / 0.80 |



#### Major Shareholders (%) as of 11 Mar 2026

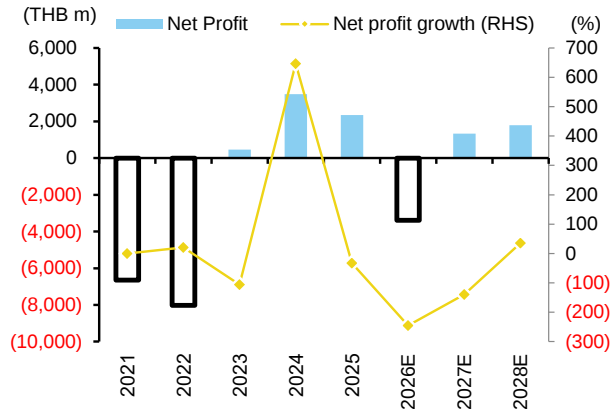
|                                |       |
|--------------------------------|-------|
| Airasia Aviation Group Limited | 40.71 |
| Mr. Tassapon Bijleveld         | 17.75 |

#### Company Profile

The Company operates as a holding company, the Company holds only Thai AirAsia Co., Ltd., a low fare airline. Thai AirAsia Co., Ltd.'s revenues are mainly from scheduled passenger services and ancillary services.

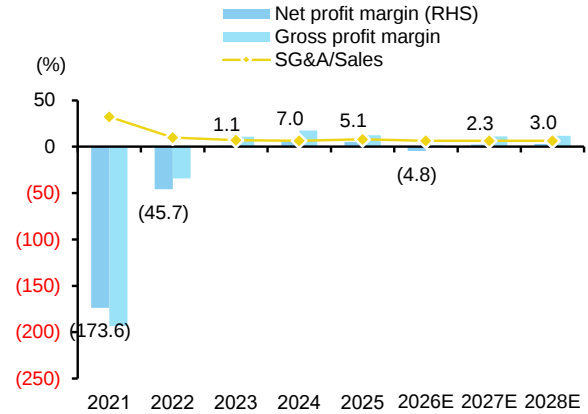
Source: SETSMART, SET

**Exhibit 1: Net profit vs net profit growth**



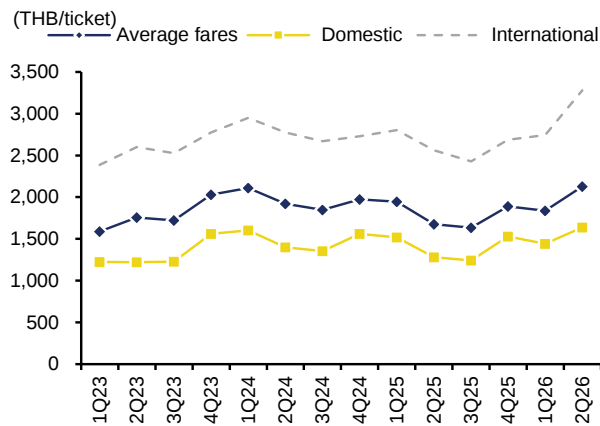
Sources: AAV; Globlex Research

**Exhibit 2: Net profit margin, gross profit margin, SG&A/ sales**



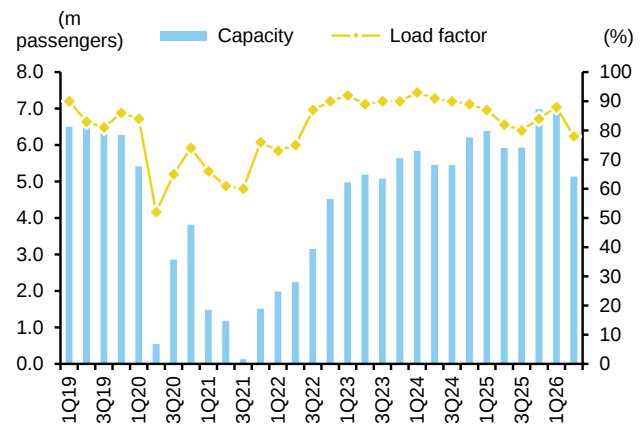
Sources: AAV; Globlex Research

**Exhibit 3: Average fare (domestic vs international)**



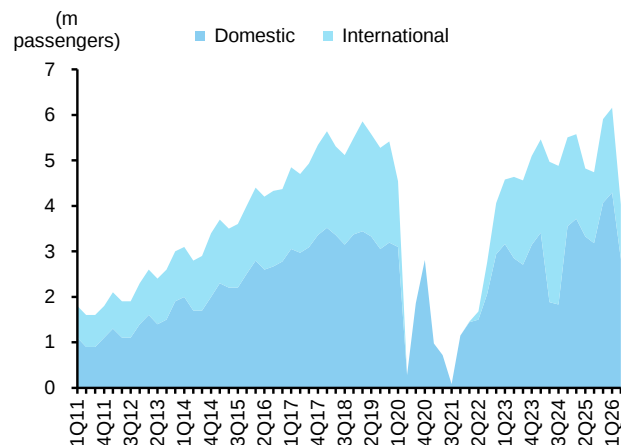
Sources: AAV; Globlex Research

**Exhibit 4: Capacity vs load factor**



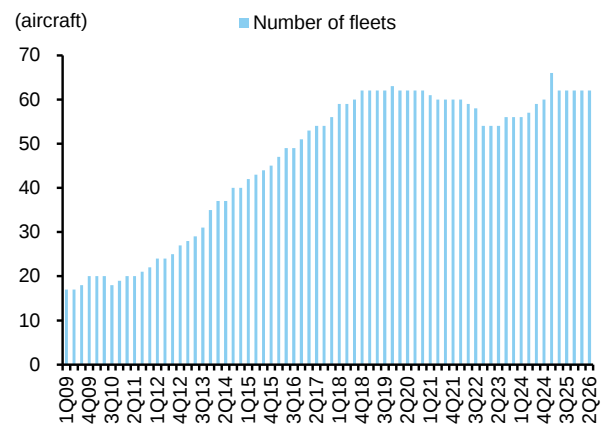
Sources: AAV; Globlex Research

**Exhibit 5: Number of passengers (domestic vs international)**



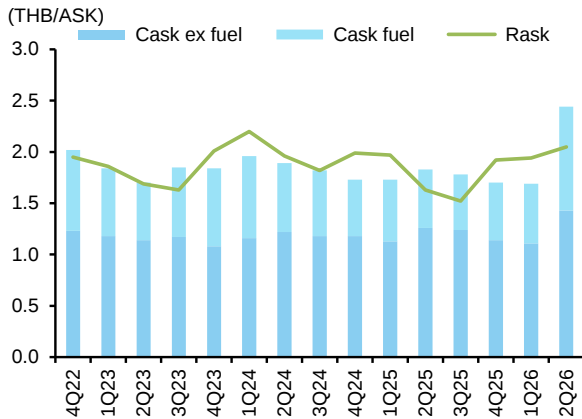
Sources: AAV; Globlex Research

**Exhibit 6: Number of aircraft fleet**



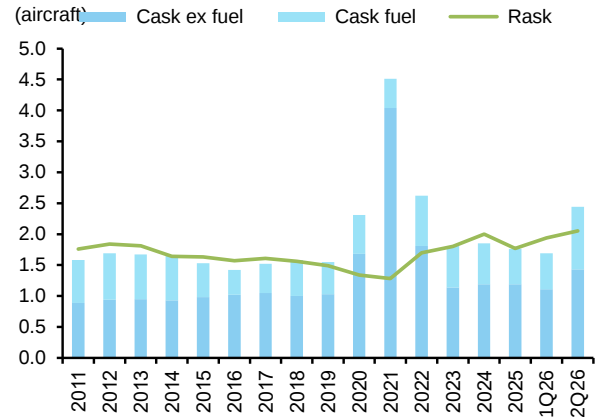
Sources: AAV; Globlex Research

**Exhibit 7: Quarterly RASK vs CASK**



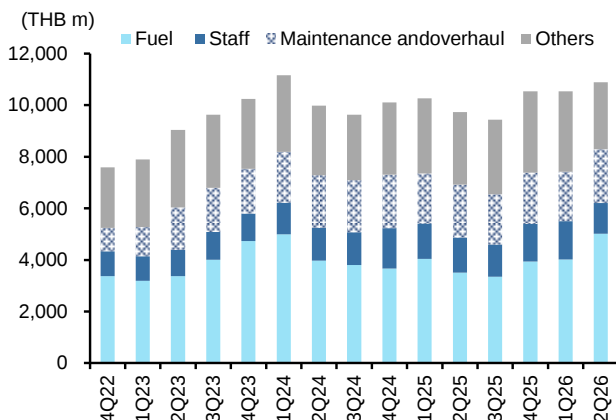
Sources: AAV; Globlex Research

**Exhibit 8: Annual RASK vs CASK**



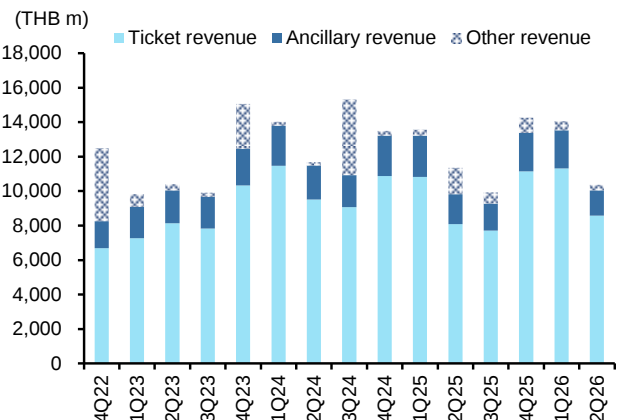
Sources: AAV; Globlex Research

**Exhibit 9: Cost structure**



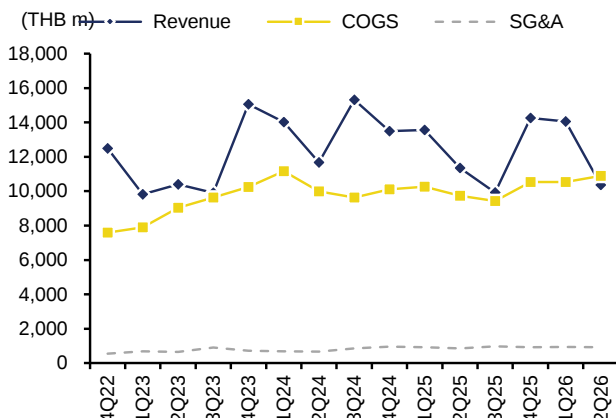
Sources: AAV; Globlex Research

**Exhibit 10: Revenue structure**



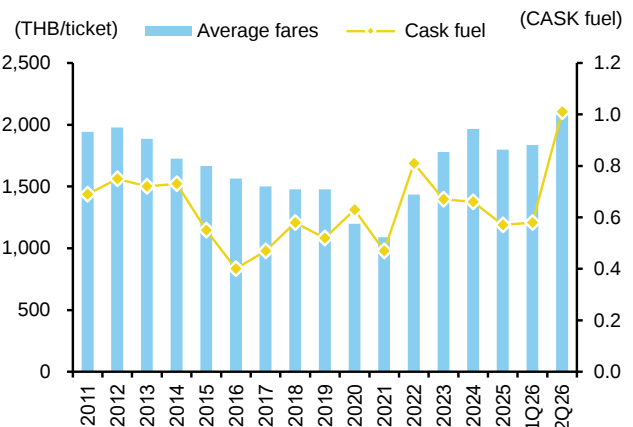
Sources: AAV; Globlex Research

**Exhibit 11: Revenue vs COGS and SG&A**



Sources: AAV; Globlex Research

**Exhibit 12: Average airfare vs CASK fuel**



Sources: AAV; Globlex Research

### Exhibit 13: Key changes in assumptions and EPS forecasts

| THB m                         | Current      |              |              | Previous     |              |              | Change (%)   |              |              |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                               | 2026E        | 2027E        | 2028E        | 2026E        | 2027E        | 2028E        | 2026E        | 2027E        | 2028E        |
| Revenue                       | 71,075       | 57,058       | 58,660       | 51,632       | 57,058       | 58,660       | 37.7         | 0.0          | 0.0          |
| Gross profit                  | 7,989        | 11,403       | 12,142       | 10,573       | 11,860       | 13,063       | (24.4)       | (3.8)        | (7.1)        |
| Operating profit              | (3,625)      | 2,636        | 3,175        | 2,667        | 3,143        | 4,199        | (235.9)      | (16.1)       | (24.4)       |
| Net profit                    | (3,386)      | 1,321        | 1,787        | 1,230        | 1,727        | 2,606        | (375.3)      | (23.5)       | (31.4)       |
| EPS (THB/share)               | (0.26)       | 0.10         | 0.14         | 0.10         | 0.13         | 0.20         | (375.3)      | (23.5)       | (31.4)       |
| <b>Key assumptions</b>        | <b>2026E</b> | <b>2027E</b> | <b>2028E</b> | <b>2026E</b> | <b>2027E</b> | <b>2028E</b> | <b>2026E</b> | <b>2027E</b> | <b>2028E</b> |
| Avg. Fares (THB/ticket)       | 2,765        | 2,011        | 2,058        | 1,889        | 2,011        | 2,058        | 46.3         | 0.0          | 0.0          |
| Pax. Carried (m passengers)   | 22.2         | 23.3         | 23.5         | 22.2         | 23.3         | 23.5         | 0.0          | 0.0          | 0.0          |
| Total Capacity (m passengers) | 23.9         | 24.2         | 24.3         | 23.9         | 24.2         | 24.3         | 0.0          | 0.0          | 0.0          |
| Load Factor (% pts)           | 93.0         | 96.1         | 96.0         | 93.0         | 96.1         | 96.0         | 0.0          | 0.0          | 0.0          |
| RASK (THB/ASK)                | 2.8          | 2.2          | 2.2          | 2.0          | 2.2          | 2.2          | 37.7         | 0.0          | 0.0          |
| CASK (THB/ASK)                | 3.0          | 2.0          | 2.0          | 1.9          | 2.0          | 2.0          | 53.6         | 1.0          | 2.0          |
| CASK ex FUEL (THB/ASK)        | 1.3          | 1.3          | 1.3          | 1.3          | 1.3          | 1.3          | 0.0          | 0.0          | 0.0          |
| CASK FUEL (THB/ASK)           | 1.7          | 0.7          | 0.7          | 0.7          | 0.7          | 0.7          | 153.7        | 2.9          | 5.9          |

Sources: AAV; Globlex Research

### Exhibit 14: P/E valuation and target price

| P/E (x) | EPS (THB/share) |               |               |
|---------|-----------------|---------------|---------------|
|         | 2026E<br>(0.26) | 2027E<br>0.10 | 2028E<br>0.14 |
| 8       | (2.11)          | 0.82          | 1.11          |
| 9       | (2.37)          | 0.93          | 1.25          |
| 10      | (2.64)          | <b>1.03</b>   | 1.39          |
| 11      | (2.90)          | 1.13          | 1.53          |
| 12      | (3.16)          | 1.23          | 1.67          |
| 13      | (3.43)          | 1.34          | 1.81          |
| 14      | (3.69)          | 1.44          | 1.95          |
| 15      | (3.95)          | 1.54          | 2.09          |

Sources: AAV; Globlex Research

| Balance sheet (THB m)        |               |               |               |               |               |
|------------------------------|---------------|---------------|---------------|---------------|---------------|
| Year ending Dec              | 2024          | 2025          | 2026E         | 2027E         | 2028E         |
| <b>Current assets</b>        |               |               |               |               |               |
| Cash & ST investment         | 2,105         | 4,202         | 4,991         | 4,662         | 7,111         |
| Account receivable           | 1,354         | 1,365         | 1,382         | 1,395         | 1,409         |
| Inventories                  | 591           | 704           | 1,265         | 915           | 933           |
| Others                       | 11,452        | 10,485        | 16,311        | 13,094        | 13,461        |
| <b>Non-current assets</b>    |               |               |               |               |               |
| Net fixed assets             | 4,337         | 6,334         | 5,888         | 5,441         | 4,994         |
| Others                       | 55,535        | 53,247        | 53,247        | 53,247        | 53,247        |
| <b>Total Assets</b>          | <b>75,373</b> | <b>76,338</b> | <b>83,083</b> | <b>78,755</b> | <b>81,156</b> |
| <b>Current liabilities</b>   |               |               |               |               |               |
| Account payable              | 1,051         | 973           | 1,749         | 1,266         | 1,290         |
| ST borrowing                 | 17,394        | 10,517        | 10,517        | 10,517        | 10,517        |
| Others                       | 10,621        | 16,839        | 26,194        | 21,028        | 21,619        |
| <b>Long-term liabilities</b> |               |               |               |               |               |
| Long-term debts              | 33,366        | 32,600        | 32,600        | 32,600        | 32,600        |
| Others                       | 1,562         | 1,852         | 1,852         | 1,852         | 1,852         |
| <b>Total liabilities</b>     | <b>63,994</b> | <b>62,781</b> | <b>72,913</b> | <b>67,263</b> | <b>67,878</b> |
| Paid-up capital              | 1,285         | 1,285         | 1,285         | 1,285         | 1,285         |
| Retained earnings            | (5,705)       | (3,520)       | (6,906)       | (5,585)       | (3,798)       |
| Others                       | 15,800        | 15,791        | 15,791        | 15,791        | 15,791        |
| Minority interest            | 0             | 0             | 0             | 0             | 0             |
| <b>Shareholders' equity</b>  | <b>11,379</b> | <b>13,556</b> | <b>10,170</b> | <b>11,491</b> | <b>13,278</b> |

| Key ratios                       |          |          |          |          |          |
|----------------------------------|----------|----------|----------|----------|----------|
| Year ending Dec                  | 2024     | 2025     | 2026E    | 2027E    | 2028E    |
| <b>Growth (%YoY)</b>             |          |          |          |          |          |
| Sales                            | 19.9     | (7.6)    | 55.6     | (19.7)   | 2.8      |
| Operating profit                 | 46.7     | (26.6)   | (51.0)   | 126.7    | 8.2      |
| EBITDA                           | 46.7     | (26.6)   | (51.0)   | 126.7    | 8.2      |
| Net profit                       | 646.6    | (32.8)   | (244.9)  | 139.0    | 35.2     |
| Core net profit                  | 646.6    | (32.8)   | (244.9)  | 139.0    | 35.2     |
| EPS                              | 614.1    | (32.8)   | (244.9)  | 139.0    | 35.2     |
| Core EPS                         | 614.1    | (32.8)   | (244.9)  | 139.0    | 35.2     |
| <b>Profitability (%)</b>         |          |          |          |          |          |
| Gross margin                     | 25.6     | 23.2     | 11.2     | 20.0     | 20.7     |
| Operation margin                 | 19.2     | 15.2     | 4.8      | 13.5     | 14.3     |
| EBITDA margin                    | 19.2     | 15.2     | 4.8      | 13.5     | 14.3     |
| Net margin                       | 7.0      | 5.1      | (4.8)    | 2.3      | 3.0      |
| ROE                              | 35.1     | 18.7     | (28.5)   | 12.2     | 14.4     |
| ROA                              | 4.9      | 3.1      | (4.2)    | 1.6      | 2.2      |
| <b>Stability</b>                 |          |          |          |          |          |
| Interest bearing debt/equity (x) | 4.5      | 3.2      | 4.2      | 3.8      | 3.2      |
| Net debt/equity (x)              | 4.3      | 2.9      | 3.7      | 3.3      | 2.7      |
| Interest coverage (x)            | 2.1      | 0.7      | (1.4)    | 1.0      | 1.2      |
| Interest & ST debt coverage (x)  | 0.3      | 0.2      | (0.3)    | 0.2      | 0.2      |
| Cash flow interest coverage (x)  | 0.0      | 0.2      | 0.1      | 0.0      | 0.1      |
| Current ratio (x)                | 0.5      | 0.6      | 0.6      | 0.6      | 0.7      |
| Quick ratio (x)                  | 0.1      | 0.2      | 0.2      | 0.2      | 0.3      |
| Net debt (THB m)                 | 48,655.3 | 38,915.3 | 38,126.9 | 38,455.4 | 36,006.2 |
| <b>Activity</b>                  |          |          |          |          |          |
| Asset turnover (X)               | 0.7      | 0.6      | 0.9      | 1.1      | 2.3      |
| Days receivables                 | 10.0     | 10.9     | 7.1      | 8.9      | 8.8      |
| Days inventory                   | 5.9      | 7.3      | 7.3      | 7.3      | 7.3      |
| Days payable                     | 10.4     | 10.1     | 10.1     | 10.1     | 10.1     |
| Cash cycle days                  | 5.4      | 8.1      | 4.3      | 6.1      | 6.0      |

| Profit & loss (THB m)        |                |                |                |                |                |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| Year ending Dec              | 2024           | 2025           | 2026E          | 2027E          | 2028E          |
| <b>Revenue</b>               | <b>49,436</b>  | <b>45,691</b>  | <b>71,075</b>  | <b>57,058</b>  | <b>58,660</b>  |
| Cost of goods sold           | (36,779)       | (35,092)       | (63,086)       | (45,655)       | (46,518)       |
| <b>Gross profit</b>          | <b>12,656</b>  | <b>10,599</b>  | <b>7,989</b>   | <b>11,403</b>  | <b>12,142</b>  |
| Operating expenses           | (3,187)        | (3,648)        | (4,582)        | (3,679)        | (3,782)        |
| <b>Operating profit</b>      | <b>9,469</b>   | <b>6,951</b>   | <b>3,407</b>   | <b>7,725</b>   | <b>8,360</b>   |
| <b>EBIT</b>                  | <b>5,370</b>   | <b>2,069</b>   | <b>(3,625)</b> | <b>2,636</b>   | <b>3,175</b>   |
| Depreciation                 | (4,099)        | (4,882)        | (7,032)        | (5,089)        | (5,185)        |
| <b>EBITDA</b>                | <b>9,469</b>   | <b>6,951</b>   | <b>3,407</b>   | <b>7,725</b>   | <b>8,360</b>   |
| <b>Non-operating income</b>  | <b>1,407</b>   | <b>3,609</b>   | <b>1,988</b>   | <b>1,612</b>   | <b>1,655</b>   |
| Other incomes                | 1,327          | 3,299          | 1,909          | 1,532          | 1,575          |
| Other non-op income          | 80             | 310            | 80             | 80             | 80             |
| <b>Non-operating expense</b> | <b>(2,596)</b> | <b>(2,826)</b> | <b>(2,596)</b> | <b>(2,596)</b> | <b>(2,596)</b> |
| Interest expense             | (2,596)        | (2,826)        | (2,596)        | (2,596)        | (2,596)        |
| Other non-op expense         | 0              | 0              | 0              | 0              | 0              |
| <b>Equity income/(loss)</b>  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Pre-tax Profit</b>        | <b>4,180</b>   | <b>2,851</b>   | <b>(4,233)</b> | <b>1,652</b>   | <b>2,234</b>   |
| Extraordinary items          |                |                |                |                |                |
| Current taxation             | (703)          | (515)          | 847            | (330)          | (447)          |
| Minorities                   | 0              | 0              | 0              | 0              | 0              |
| <b>Net Profit</b>            | <b>3,478</b>   | <b>2,336</b>   | <b>(3,386)</b> | <b>1,321</b>   | <b>1,787</b>   |
| <b>Core net profit</b>       | <b>3,478</b>   | <b>2,336</b>   | <b>(3,386)</b> | <b>1,321</b>   | <b>1,787</b>   |
| <b>EPS (THB)</b>             | <b>0.27</b>    | <b>0.18</b>    | <b>(0.26)</b>  | <b>0.10</b>    | <b>0.14</b>    |
| <b>Core EPS (THB)</b>        | <b>0.27</b>    | <b>0.18</b>    | <b>(0.26)</b>  | <b>0.10</b>    | <b>0.14</b>    |

| Cash flow (THB m)           |                |                 |                |                |                |
|-----------------------------|----------------|-----------------|----------------|----------------|----------------|
| Year ending Dec             | 2024           | 2025            | 2026E          | 2027E          | 2028E          |
| <b>Operating cash flow</b>  | <b>1,615</b>   | <b>12,091</b>   | <b>8,041</b>   | <b>2,627</b>   | <b>5,268</b>   |
| Net profit                  | 3,478          | 2,336           | (3,386)        | 1,321          | 1,787          |
| Depre. & amortization       | 4,099          | 4,882           | 7,032          | 5,089          | 5,185          |
| Change in working capital   | (3,532)        | 6,983           | 3,728          | (2,096)        | 216            |
| Others                      | (2,431)        | (2,111)         | 667            | (1,686)        | (1,919)        |
| <b>Investment cash flow</b> | <b>(6,259)</b> | <b>2,869</b>    | <b>778</b>     | <b>(338)</b>   | <b>2,439</b>   |
| Net CAPEX                   | (4,353)        | (6,880)         | (10)           | (10)           | (10)           |
| Change in LT investment     | (1,906)        | 9,748           | 788            | (328)          | 2,449          |
| Change in other assets      | 0              | 0               | 0              | 0              | 0              |
| <b>Free cash flow</b>       | <b>(4,644)</b> | <b>14,959</b>   | <b>8,819</b>   | <b>2,289</b>   | <b>7,707</b>   |
| <b>Financing cash flow</b>  | <b>5,464</b>   | <b>(12,862)</b> | <b>(8,031)</b> | <b>(2,617)</b> | <b>(5,258)</b> |
| Change in share capital     | 0              | 0               | 0              | 0              | 0              |
| Net change in debt          | 0              | 0               | 0              | 0              | 0              |
| Dividend paid               | 0              | 0               | 0              | 0              | 0              |
| Others                      | 5,464          | (12,862)        | (8,031)        | (2,617)        | (5,258)        |
| <b>Net cash flow</b>        | <b>820</b>     | <b>2,098</b>    | <b>788</b>     | <b>(328)</b>   | <b>2,449</b>   |
| <b>Per share (THB)</b>      |                |                 |                |                |                |
| EPS                         | 0.27           | 0.18            | (0.26)         | 0.10           | 0.14           |
| Core EPS                    | 0.27           | 0.18            | (0.26)         | 0.10           | 0.14           |
| CFPS                        | 0.62           | 0.56            | 0.28           | 0.50           | 0.54           |
| BVPS                        | 0.93           | 1.05            | 0.79           | 0.89           | 1.03           |
| Sales/share                 | 4.02           | 3.56            | 5.53           | 4.44           | 4.56           |
| EBITDA/share                | 0.77           | 0.54            | 0.27           | 0.60           | 0.65           |
| DPS                         | 0.00           | 0.00            | 0.00           | 0.00           | 0.00           |
| <b>Valuation</b>            |                |                 |                |                |                |
| P/E (x)                     | 10.20          | 6.16            | (3.23)         | 8.27           | 6.11           |
| P/BV (x)                    | 3.12           | 1.06            | 1.07           | 0.95           | 0.82           |
| Dividend yield (%)          | -              | -               | -              | -              | -              |
| Dividend payout ratio (%)   | 0              | 0               | 0              | 0              | 0              |

**ASIA AVIATION (AAV TB) | THAILAND / SET / AVIATION**
**ESG Analysis**

| ESG Assessment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | SET ESG    | Bloomberg   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------|
| <b>Environment</b><br>Total Scope 1-3 GHG emissions reached 1,972,996 tCO <sub>2</sub> e in 2025, led by Scope 1 (fuel) at 1,630,248 tCO <sub>2</sub> e — a restated series now including ground operations, with the 2025 increase driven by domestic flight network expansion. Scope 2 fell to 1,690 tCO <sub>2</sub> e (from 1,923), while Scope 3 rose to 341,058 tCO <sub>2</sub> e (+10.3%) on higher upstream jet-fuel production emissions tied to increased flight frequency. Emissions data is third-party verified by MSCI under CORSIA. Ground-fleet and route-efficiency initiatives delivered a 41,294-tonne CO <sub>2</sub> reduction and THB 278.2 million in cost savings via the Low Emission Support Scheme (LESS). | AAA        | 5.14        |
| <b>Social</b><br>Workforce stood at 5,429 employees (December 2025). Safety performance continued a multi-year improving trend, with employee LTIFR falling to 0.74 (from 0.94 the prior year, down from 1.12 several years earlier) and zero fatalities maintained throughout. Voluntary employee turnover met target at 3.9%. The share of female pilots rose to 6.1% (from 5.34%), reflecting incremental progress on a historically male-dominated flight-crew base.                                                                                                                                                                                                                                                               |            | 7.73        |
| <b>Governance</b><br>The Board comprises 12 directors, 4 independent (33%), with the Audit Committee made up entirely of 3 independent directors. AAV holds a 5-star "Excellent" CG Rating (2025 Thai IOD survey). No CAC certification was disclosed in the reviewed materials.                                                                                                                                                                                                                                                                                                                                                                                                                                                       |            | 5.16        |
| <b>Overall   CG Score: Excellent (5-star)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>AAA</b> | <b>6.09</b> |

SET ESG Rating (AAA) as provided. Bloomberg ESG scores reflect latest available data (Environment 5.14, Social 7.73, Governance 5.16, composite 6.09). CG Score of 5 (Excellent) reflects the 2025 Thai IOD survey.

Sources: AAV Annual Report 2025 (Form 56-1 One Report), AAV Sustainability Report 2025, Globlex Securities Research.

## SET ESG Ratings 2025 | Thai Listed Companies

As of 9 January 2026

| Ratings: AAA (90-100) |        |        |        |        |        |       |        |
|-----------------------|--------|--------|--------|--------|--------|-------|--------|
| AAV                   | ACE    | ADVANC | AJ     | AMATA  | AMATAV | ASW   | AWC    |
| BAM                   | BANPU  | BAY    | BBGI   | BBL    | BDMS   | BEM   | BGC    |
| BGRIM                 | BJC    | BKIH   | BPP    | BTG    | CENTEL | CKP   | CPALL  |
| CPF                   | CPAXT  | CPN    | CRC    | DITTO  | EASTW  | FPI   | FPT    |
| GLOBAL                | GPSC   | GUNKUL | HANA   | HENG   | HMPRO  | III   | ILM    |
| IVL                   | KBANK  | KCG    | KJL    | KKP    | KTB    | KTC   | LH     |
| LOXLEY                | MAJOR  | MBK    | MC     | M-CHAI | MFEC   | MTI   | NER    |
| NOBLE                 | OR     | ORI    | OSP    | PB     | PLANB  | PR9   | PSH    |
| PTG                   | PTT    | PTTEP  | PTTGC  | RATCH  | S      | S&J   | SABINA |
| SAT                   | SC     | SCB    | SCC    | SCG    | SCGP   | SIRI  | SJWD   |
| SKY                   | SNP    | STA    | STECON | STGT   | SVOA   | TEAMG | TEGH   |
| TFMAMA                | THCOM  | TISCO  | TMT    | TOA    | TOP    | TPBI  | TTA    |
| TTB                   | TTW    | TVO    | VNG    | WHA    | WHAUP  |       |        |
| Ratings: AA (80-89)   |        |        |        |        |        |       |        |
| ADB                   | AKP    | AOT    | AP     | ASK    | ASP    | AURA  | BCH    |
| BLA                   | BRI    | BTS    | CBG    | CIVIL  | CK     | CMAN  | COLOR  |
| COM7                  | DMT    | DRT    | EGCO   | EPG    | ETC    | GFPT  | GULF   |
| HTC                   | ICHI   | ILINK  | IT     | ITTHI  | JMART  | KCE   | KUMWEL |
| LHFG                  | MINT   | MODERN | MOSHI  | MSC    | MTC    | NVD   | NYT    |
| PCC                   | PRM    | PSL    | QTC    | RBF    | SA     | SAWAD | SCCC   |
| SCGD                  | SELIC  | SFLEX  | SHR    | SMPC   | SNNP   | SPALI | SPI    |
| SSP                   | SUTHA  | SYNEX  | TASCO  | TCAP   | TCMC   | TGH   | THANI  |
| TIPH                  | TKS    | TLI    | TOG    | TPAC   | TPIPP  | TSC   | TU     |
| UAC                   | UBE    | VIH    | WICE   | XO     | ZEN    |       |        |
| Ratings: A (65-100)   |        |        |        |        |        |       |        |
| AEONTS                | ALLA   | ALT    | ALUCON | BA     | BH     | BLC   | CFRESH |
| CHAO                  | CHASE  | CHG    | CM     | CPL    | CREDIT | ERW   | GABLE  |
| HARN                  | HUMAN  | INSET  | IRC    | ITC    | JMT    | KSL   | M      |
| MALEE                 | MGC    | MOONG  | NEO    | PHOL   | PLUS   | PM    | PPS    |
| PQS                   | PROUD  | PRTR   | PSP    | Q-CON  | QLT    | SAK   | SAPPE  |
| SCAP                  | SEAFCO | SEAOIL | SENA   | SENX   | SGC    | SICT  | SITHAI |
| SKR                   | SNC    | SPC    | SSSC   | SYMC   | TAN    | TBN   | TGE    |
| THANA                 | THIP   | THREL  | TPA    | TPCS   | TQM    | TRU   | TWPC   |
| UPF                   | UPOIC  | VIBHA  | WPH    |        |        |       |        |
| Ratings: BBB (50-64)  |        |        |        |        |        |       |        |
| AKR                   | ASIMAR | CSC    | J      | LEO    | MEGA   | NL    | PRIN   |
| SE                    | SO     | SPRC   | SUN    | TMILL  | TSTH   | WP    | YUASA  |

The information appearing in this document aims only at providing information to investors. It is neither investment advice nor legal opinion. The Stock Exchange of Thailand (SET) shall neither be responsible for authentication of information nor other usages to serve any specific purpose. In addition, SET shall not be responsible for any damage caused by using, referring to, or publicizing some parts or all of the information in any form whatsoever. Moreover, SET reserves the rights to change, amend, adjust or add either some or all of the contents of this document, including changing the SET ESG Ratings according to SET's criteria.

Source: SET ESG Ratings, Stock Exchange of Thailand (setsustainability.com). Ratings as of 9 January 2026. Only companies scoring 50 and above are assigned a rating. Covered company are Bold in letter.

## GENERAL DISCLAIMER

### Analyst Certification

Suwat Sinsadok, Register No. 020799, Globlex Securities Public Company Limited

The opinions and information presented in this report are those of the Globlex Securities Co. Ltd. Research Department. No representation or warranty in any form regarding the accuracy, completeness, correctness or fairness of opinions and information of this report is offered by Globlex Securities Co. Ltd. Globlex Securities Co. Ltd. Accepts no liability whatsoever for any loss arising from the use of this report or its contents. This report (in whole or in part) may not be reproduced or published without the express permission of Globlex Securities Co. Ltd.

## RECOMMENDATION STRUCTURE

### Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

- BUY:** Expected return of 10% or more over the next 12 months.  
**HOLD:** Expected return between -10% and 10% over the next 12 months.  
**REDUCE:** Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Sector Recommendations

- Overweight:** The industry is expected to outperform the relevant primary market index over the next 12 months.  
**Neutral:** The industry is expected to perform in line with the relevant primary market index over the next 12 months.  
**Underweight:** The industry is expected to underperform the relevant primary market index over the next 12 months.

### Country (Strategy) Recommendations

**Overweight:** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral:** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight:** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.