

HKP and SPPs strengthened 2Q26

- A resilient 2Q26 net profit was supported by SPPs and HKP
- Growth opportunity abound from the soon-to-announce PDP
- Maintain BUY and our SoTP TP of THB42

Weaker IPPs partly offset by stronger SPPs

RATCH reported a 2Q26 net profit (NP) of THB1.4b (+14% q-q, -32% y-y). Excluding non-recurring items, 2Q26 core NP stood at THB1.3b, down 7% q-q and 33% y-y. EBITDA dropped to THB1.9b (-14% q-q, +22% y-y). Key drivers were 1) higher revenue from two units of HKP with revenue at THB6.5b (+17% q-q); 2) improving share of profit from HPC; 3) higher electricity generation from Australian wind projects to drive revenue to THB6.5b (+17% q-q); and 4) declining share of profit from hydropower projects; and 5) lower revenue from RG.

HKP revenue helped support drops in other power plants

Revenue rose 86% y-y to THB11.7b, mainly supported by the COD of HKP and higher output, comprising RG (-73% y-y), RAC (-12% q-q), HKP (+17% q-q), RCO (-1% y-y), RPE (-8% y-y), and RER (+14% y-y). Share of profit from Paiton increased q-q due to higher dispatch but dropped y-y on RATCH's divestment of a 5% stake from 36.26% to 31.26%. Meanwhile, equity income from hydro and renewable power plants turned into a loss of THB90m due to lower water levels, infrastructure revenue dropped to THB130m (-43% q-q), while revenue from SPPs plunged to THB8m (-87% y-y).

Weaker revenue from RAC

Ratch Australia (RAC) posted a 2Q26 revenue of THB1.3b, down 12% q-q and 12% y-y, mainly driven by 1) lower electricity generation from SP and LG following seasonally lower wind speeds and lower electricity selling price in Southern Australia; 2) lower electricity generation from the Townsville and Starfish Hill power plant; and 3) stronger generation from the Mt. Emerald and Collector wind power plants following higher average wind speeds.

Sanguine outlook ahead

We remain positive on RATCH's long-term growth outlook, underpinned by a solid balance sheet and supported by continued earnings contribution from HKP, renewable energy expansion, and overseas investments across Asia and Australia. The company is also progressing several renewable and infrastructure projects toward COD, which should further support long-term recurring cash flow growth and portfolio diversification.

Maintain BUY at SoTP TP of THB42

We maintain BUY at our SoTP TP of THB42. We think RATCH is one of the winners to benefit from the interest rate downtrend, solid secured growth projects, and the asset monetization to fund the more attractive growth opportunities.

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ESG Rating : AAA

CG Rating : ▲▲▲▲▲

BUY

Target Price 12M (THB)	42.00
VS. BB Consensus TP (%)	+13.9%
Share Price (THB)	38.75
Upside/Downside	+8.4%

Share Data

Market Cap (THB m)	84,281.25
Par (THB)	10.00
Free Float (%)	45.79
Issued shares (m shares)	2,175

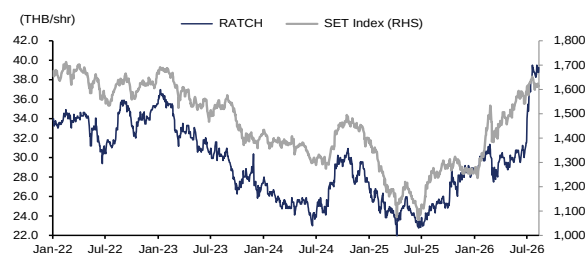
Financial forecast

YE Dec (THB m)	2025	2026E	2027E	2028E
Revenue	27,416	23,552	22,908	16,687
Net profit	6,220	8,168	8,507	7,944
Core net profit	6,324	8,168	8,507	7,944
vs Consensus (%)		19.5	17.5	9.9
Net profit growth (%)	1.5	31.3	4.2	(6.6)
Core net profit growth (%)	6.5	29.2	4.2	(6.6)
EPS (THB)	2.86	3.76	3.91	3.65
Core EPS (THB)	2.91	3.76	3.91	3.65
Chg from previous (%)		0.00	0.00	0.00
DPS (THB)	1.60	1.50	1.56	1.46
P/E (x)	10.31	10.32	9.91	10.61
P/BV (x)	0.69	0.86	0.81	0.78
ROE (%)	5.42	3.88	4.04	3.77
Dividend yield (%)	6.63	8.52	8.44	7.51

Source: Financial Statement and Globlex securities

Share Price Performance (%)

	1M	3M4.35)	6M	YTD
Stock	6.90	29.17	24.00	31.36
Market	7.49	19.29	8.55	2.61
12M High/Low (THB)				39.75 / 25.50



Major Shareholders (%) as of 13 Mar 2026

Electricity Generating Authority of Thailand	45.00
Electricity Generating Authority Of Thailand Saving And	6.19
Credit Cooperative Ltd.	
Social Security Office	4.68

Company Profile

The Company is operated as a holding company, RATCH seeks to equity invest in core companies, subsidiaries, and/ or joint ventures, subject to its shareholding proportion. Its investment is mainly focused on fossil fuel power generation projects, renewable projects as well as businesses adjacent to electricity generation and energy both in Thailand and internationally. Its main incomes are in forms of dividend and profit sharing from invested companies.

Source: SETSMART, SET

Exhibit 1: Summary of 2Q26/6M26 operations

	2Q25	1Q26	2Q26			6M25	6M26	chg.	2026E
	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	(THB m)
Revenue	6,299	10,781	11,730	8.8	86.2	11,765	22,510	91.3	23,552
Operating costs	(4,733)	(8,571)	(9,822)	(14.6)	(107.5)	(8,546)	(18,394)	(115.2)	(16,187)
EBITDA	1,567	2,210	1,907	(13.7)	21.7	3,219	4,117	27.9	7,365
EBITDA margin (%)	24.9	20.5	16.3	na	na	27.4	18.3	na	31.3
Depn & amort.	(934)	(973)	(1,010)	(3.7)	(8.1)	(1,852)	(1,983)	(7.0)	(2,812)
EBIT	632	1,236	897	(27.4)	42.0	1,366	2,134	56.1	4,553
Interest expense	(1,021)	(1,161)	(1,139)	2.0	(11.6)	(2,038)	(2,300)	(12.9)	(5,116)
Interest & invt inc	221.8	225.3	236.9	5.2	6.8	442.1	462.1	4.5	1,425.3
Other income	(153.8)	129.1	211.3	63.6	237.4	526.1	340.5	(35.3)	1,321.0
Associates' contrib	2,429.4	1,283.5	1,526.0	18.9	(37.2)	3,661.8	2,809.6	(23.3)	6,454.8
Exceptionals	77	(193)	77	140.1	1.0	(45)	(116)	(156.6)	-
Pretax profit	2,185	1,520	1,810	19.1	(17.2)	3,914	3,330	(14.9)	8,638
Tax	(62)	(32)	(150)	(374.1)	(140.7)	(534)	(182)	66.0	(351)
Tax rate (%)	2.9	2.1	8.3	na	na	13.6	5.5	na	4.1
Minority interests	(65.6)	(259.8)	(260.6)	(0.3)	(297.1)	(102.4)	(520.4)	(408.1)	(119.3)
Net profit	2,057	1,228	1,400	14.0	(32.0)	3,277	2,628	(19.8)	8,168
Non-recurring	76	(193)	78	140.3	1.7	(45)	(115)	(156.2)	-
Core net profit	1,981	1,421	1,322	(7.0)	(33.3)	3,322	2,743	(17.4)	8,168
EPS (THB)	0.95	0.56	0.64	14.0	(32.0)	1.51	1.21	(19.8)	3.76
Core EPS (THB)	0.91	0.65	0.61	(7.0)	(33.3)	1.53	1.26	(17.4)	3.76

Sources: RATCH, Globlex Research

Exhibit 2: 2Q26/6M26 key performance

	2Q25	1Q26	2Q26	Change		6M25	6M26	Chg.
	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)
Revenue from operation	5,747	9,517	10,645	11.9	85.2	10,632	20,162	89.6
RG	1,933.0	553.0	521.0	(5.8)	(73.0)	3,445.0	1,074.0	(68.8)
HKP	na	5,567.0	6,499.0	16.7	na	0.0	12,066.0	na
RAC	1,442.0	1,442.0	1,273.0	(11.7)	(11.7)	2,772.0	2,715.0	(2.1)
RCO	791.0	627.0	787.0	25.5	(0.5)	1,397.0	1,414.0	1.2
SCG	861.0	682.0	791.0	16.0	(8.1)	1,638.0	1,473.0	(10.1)
RER	556.0	500.0	634.0	26.8	14.0	1,106.0	1,134.0	2.5
Others	164.0	146.0	140.0	(4.1)	(14.6)	274.0	286.0	4.4
Revenue from leases contracts	457.0	1,202.0	1,022.0	(15.0)	123.6	941.0	2,224.0	136.3
Share of profit of associates and joint ventures	2,430	1,284	1,526	18.8	(37.2)	3,662	2,810	(23.3)
IPPs	2,374.0	785.0	1,478.0	88.3	(37.7)	3,344.0	2,263.0	(32.3)
SPPs	61.0	80.0	8.0	(90.0)	(86.9)	147.0	88.0	(40.1)
Hydro power plant and renewables	57.0	192.0	(90.0)	(146.9)	(257.9)	139.0	102.0	(26.6)
Infrastructure and Others	(62.0)	227.0	130.0	(42.7)	309.7	32.0	357.0	1,015.6
Other revenue	409.0	320.0	500.0	56.3	22.2	797.0	820.0	2.9

Sources: RATCH, Globlex Research

Balance sheet (THB m)					
Year ending Dec	2024	2025	2026E	2027E	2028E
Current assets					
Cash & ST investment	8,930	14,253	10,637	9,318	9,896
Account receivable	4,237	7,138	7,373	7,602	6,935
Inventories	2,446	2,653	2,103	2,090	1,343
Others	10,432	12,293	10,561	10,272	7,483
Non-current assets					
Net fixed assets	46,585	46,472	45,773	45,410	45,047
Others	141,708	155,194	155,194	155,194	155,194
Total Assets	214,337	238,004	231,642	229,886	225,897

Current liabilities					
Account payable	3,956	5,632	4,465	4,437	2,851
ST borrowing	17,735	23,321	23,321	23,321	23,321
Others	1,350	776	667	649	473
Long-term liabilities					
Long-term debts	50,734	87,650	77,650	70,650	63,650
Others	34,188	12,978	12,978	12,978	12,978
Total liabilities	107,963	130,357	119,082	112,035	103,272
Paid-up capital	21,750	21,750	21,750	21,750	21,750
Retained earnings	65,794	68,534	73,329	78,501	83,155
Others	9,838	3,167	3,167	3,167	3,167
Minority interest	8,992	14,195	14,314	14,434	14,553
Shareholders' equity	106,374	107,646	112,560	117,851	122,624

Key ratios					
Year ending Dec	2024	2025	2026E	2027E	2028E
Growth (%YoY)					
Sales	(23.9)	(18.1)	(14.1)	(2.7)	(27.2)
Operating profit	(4.3)	(12.1)	20.8	(6.8)	(9.4)
EBITDA	(5.2)	(8.1)	18.8	(6.8)	(9.4)
Net profit	18.6	1.5	31.3	4.2	(6.6)
Core net profit	17.9	6.5	29.2	4.2	(6.6)
EPS	18.6	1.5	31.3	4.2	(6.6)
Core EPS	17.9	6.5	29.2	4.2	(6.6)
Profitability (%)					
Gross margin	30.4	34.2	39.3	38.0	45.3
Operation margin	20.7	22.2	31.3	30.0	37.3
EBITDA margin	20.2	22.6	31.3	30.0	37.3
Net margin	18.3	22.7	34.7	37.1	47.6
ROE	6.1	6.6	8.5	8.4	7.5
ROA	4.1	4.1	4.8	5.1	4.9
Stability					
Interest bearing debt/equity (x)	0.6	1.0	0.9	0.8	0.7
Net debt/equity (x)	0.6	0.9	0.8	0.7	0.6
Interest coverage (x)	0.6	0.6	0.9	1.2	1.2
Interest & ST debt coverage (x)	0.1	0.1	0.2	0.2	0.2
Cash flow interest coverage (x)	0.1	0.1	0.2	0.1	0.2
Current ratio (x)	1.1	1.2	1.1	1.0	1.0
Quick ratio (x)	0.6	0.7	0.6	0.6	0.6
Net debt (THB m)	59,540	96,718	90,335	84,654	77,076
Activity					
Asset turnover (X)	0.2	0.1	0.1	0.1	0.1
Days receivables	52.2	75.7	112.4	119.3	159.0
Days inventory	38.9	51.6	60.7	53.8	68.6
Days payable	81.2	97.0	128.8	114.3	145.7
Cash cycle days	9.9	30.3	44.3	58.8	81.9

Profit & loss (THB m)					
Year ending Dec	2024	2025	2026E	2027E	2028E
Revenue					
Cost of goods sold	(23,270)	(18,039)	(14,303)	(14,211)	(9,131)
Gross profit	10,188	9,377	9,249	8,697	7,557
Operating expenses	(3,253)	(3,282)	(1,884)	(1,833)	(1,335)
Operating profit	6,934	6,095	7,365	6,864	6,222
EBIT	2,715	2,491	4,553	5,501	5,358
Depreciation	(4,028)	(3,708)	(2,812)	(1,363)	(863)
EBITDA	6,743	6,198	7,365	6,864	6,222
Non-operating income					
Other incomes	872	1,096	1,321	1,452	800
Other non-op income	1,193	889	1,425	638	559
Non-operating expense	(4,542)	(3,826)	(5,116)	(4,706)	(4,368)
Interest expense	(4,447)	(4,332)	(5,116)	(4,706)	(4,368)
Other non-op expense	(95)	506	0	0	0
Equity income/(loss)	6,798	6,897	6,455	6,204	6,090
Pre-tax Profit	7,037	7,547	8,638	9,090	8,439
Extraordinary items	191	(104)	0	0	0
Current taxation	(907)	(575)	(351)	(464)	(376)
Minorities	(195)	(647)	(119)	(119)	(119)
Net Profit	6,127	6,220	8,168	8,507	7,944
Core net profit	5,936	6,324	8,168	8,507	7,944
EPS (THB)	2.82	2.86	3.76	3.91	3.65
Core EPS (THB)	2.73	2.91	3.76	3.91	3.65

Cash flow (THB m)					
Year ending Dec	2024	2025	2026E	2027E	2028E
Operating cash flow					
Net profit	6,127	6,220	8,168	8,507	7,944
Depre. & amortization	4,028	3,708	2,812	1,363	863
Change in working capital	(806)	(3,867)	771	26	2,442
Others	6,798	6,897	6,455	6,204	6,090
Investment cash flow	7,101	(31,624)	4,342	5,204	5,590
Net CAPEX	879	(3,595)	(2,112)	(1,000)	(500)
Change in LT investment	29,407	(38,285)	6,455	6,204	6,090
Change in other assets	(23,184)	10,256	0	0	0
Free cash flow	23,248	(18,666)	22,547	21,306	22,929
Financing cash flow	(37,882)	23,990	(26,164)	(22,625)	(22,351)
Change in share capital	0	0	0	0	0
Net change in debt	(17,629)	42,502	(10,000)	(7,000)	(7,000)
Dividend paid	(3,251)	(3,251)	(3,374)	(3,335)	(3,290)
Others	(17,002)	(15,262)	(12,790)	(12,290)	(12,060)
Net cash flow	(14,634)	5,324	(3,617)	(1,319)	578
Per share (THB)					
EPS	2.82	2.86	3.76	3.91	3.65
Core EPS	2.73	2.91	3.76	3.91	3.65
CFPS	4.67	4.91	5.10	4.59	4.10
BVPS	44.77	42.97	45.17	47.55	49.69
Sales/share	15.38	12.60	10.83	10.53	7.67
EBITDA/share	3.10	2.85	3.39	3.16	2.86
DPS	1.60	1.60	1.50	1.56	1.46
Valuation					
P/E (x)	10.65	10.31	10.32	9.91	10.61
P/BV (x)	0.67	0.69	0.86	0.81	0.78
Dividend yield (%)	5.33	5.42	3.88	4.04	3.77
Dividend payout ratio (%)	56.80	55.94	40.00	40.00	40.00

RATCH GROUP (RATCH TB) | THAILAND / SET / ENERGY & UTILITIES
ESG Analysis

ESG Assessment	SET ESG	Bloomberg
Environment RATCH continues to support the energy transition by expanding renewable energy investments, improving power generation efficiency, and advancing its roadmap toward carbon neutrality and Net Zero emissions. The company also strengthens environmental management through greenhouse gas reduction, water conservation, waste management, and biodiversity protection initiatives.	AAA	4.81
Social RATCH prioritizes occupational health and safety, employee capability development, and human rights while supporting communities through education, healthcare, environmental conservation, and local economic development programs. The company maintains active stakeholder engagement to foster sustainable shared value.		5.79
Governance RATCH maintains a robust governance framework with independent board oversight, enterprise risk management, strong internal controls, and anti-corruption practices. ESG principles are integrated into corporate strategy and investment decisions, supported by transparent sustainability reporting aligned with international standards.		4.79
Overall CG Score: Excellent (5-star) CAC: Certified		5.07

Bloomberg ESG scores reflect FY2025 data (latest available). SET ESG Rating as of April 2026 (Globlex Research). CG rating reflects 2025 Thai IOD survey. SET ESG Rating as of 9 January 2026.

Sources: SET, Thai IOD, CAC, Bloomberg, Globlex Securities Research

SET ESG Ratings 2025 | Thai Listed Companies

As of 9 January 2026

Ratings: AAA (90-100)							
AAV	ACE	ADVANC	AJ	AMATA	AMATAV	ASW	AWC
BAM	BANPU	BAY	BBGI	BBL	BDMS	BEM	BGC
BGRIM	BJC	BKIH	BPP	BTG	CENTEL	CKP	CPALL
CPF	CPAXT	CPN	CRC	DITTO	EASTW	FPI	FPT
GLOBAL	GPSC	GUNKUL	HANA	HENG	HMPRO	III	ILM
IVL	KBANK	KCG	KJL	KKP	KTB	KTC	LH
LOXLEY	MAJOR	MBK	MC	M-CHAI	MFEC	MTI	NER
NOBLE	OR	ORI	OSP	PB	PLANB	PR9	PSH
PTG	PTT	PTTEP	PTTGC	RATCH	S	S&J	SABINA
SAT	SC	SCB	SCC	SCG	SCGP	SIRI	SJWD
SKY	SNP	STA	STECON	STGT	SVOA	TEAMG	TEGH
TFMAMA	THCOM	TISCO	TMT	TOA	TOP	TPBI	TTA
TTB	TTW	TVO	VNG	WHA	WHAUP		
Ratings: AA (80-89)							
ADB	AKP	AOT	AP	ASK	ASP	AURA	BCH
BLA	BRI	BTS	CBG	CIVIL	CK	CMAN	COLOR
COM7	DMT	DRT	EGCO	EPG	ETC	GFPT	GULF
HTC	ICHI	ILINK	IT	ITTHI	JMART	KCE	KUMWEL
LHFG	MINT	MODERN	MOSHI	MSC	MTC	NVD	NYT
PCC	PRM	PSL	QTC	RBF	SA	SAWAD	SCCC
SCGD	SELIC	SFLEX	SHR	SMPC	SNNP	SPALI	SPI
SSP	SUTHA	SYNEX	TASCO	TCAP	TCMC	TGH	THANI
TIPH	TKS	TLI	TOG	TPAC	TPIPP	TSC	TU
UAC	UBE	VIH	WICE	XO	ZEN		
Ratings: A (65-100)							
AEONTS	ALLA	ALT	ALUCON	BA	BH	BLC	CFRESH
CHAO	CHASE	CHG	CM	CPL	CREDIT	ERW	GABLE
HARN	HUMAN	INSET	IRC	ITC	JMT	KSL	M
MALEE	MGC	MOONG	NEO	PHOL	PLUS	PM	PPS
PQS	PROUD	PRTR	PSP	Q-CON	QLT	SAK	SAPPE
SCAP	SEAFCO	SEAOIL	SENA	SENX	SGC	SICT	SITHAI
SKR	SNC	SPC	SSSC	SYMC	TAN	TBN	TGE
THANA	THIP	THREL	TPA	TPCS	TQM	TRU	TWPC
UPF	UPOIC	VIBHA	WPH				
Ratings: BBB (50-64)							
AKR	ASIMAR	CSC	J	LEO	MEGA	NL	PRIN
SE	SO	SPRC	SUN	TMILL	TSTH	WP	YUASA

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Source: SET ESG Ratings, Stock Exchange of Thailand (setsustainability.com). Ratings as of 9 January 2026. Only companies scoring 50 and above are assigned a rating. Covered company are Bold in letter.

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RECOMMENDATION STRUCTURE

Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as $(\text{target price}^* - \text{current price}) / \text{current price}$.

BUY: Expected return of 10% or more over the next 12 months.
HOLD: Expected return between -10% and 10% over the next 12 months.
REDUCE: Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Sector Recommendations

Overweight: The industry is expected to outperform the relevant primary market index over the next 12 months.
Neutral: The industry is expected to perform in line with the relevant primary market index over the next 12 months.
Underweight: The industry is expected to underperform the relevant primary market index over the next 12 months.

Country (Strategy) Recommendations

Overweight: Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral: Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight: Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.