

## Rising profit vs distressed valuation

- Distressed valuation at 3.6x 2026E EV/EBITDA
- Rises margin on China's dry-milled pulp ban/ higher captive
- Maintain BUY a TP of THB25

### Divergence of share price and fundamentals

SCGP's share price has plunged 17% in the past three weeks due to the market weakness, diverting from its stronger fundamentals that we think make SCGP highly attractive investment in SET. After posting a decent 9M25 net profit of THB2.9b, down 24% y-y but improving consecutively in the past many quarters. We project 4Q25 net profit to grow q-q and continue into 2026, backed by new import pulp restrictions and the seasonally higher demands.

### Positive on China's tighter policy for imported dry-milled OCC

On 9 October, China surprisingly announced that it required recycled pulp importers to specify whether the material was milled using dry or wet processing methods, aiming at suppressing the amount of dry-milled pulp, a more contaminated pulp than the wet one. This immediately led to price drop for the Oil Corrugated Cardboard (OCC) not only from the reduced import amount but also the lengthier time for the inspection at ports.

### Fajar on track for visible better performance

SCGP has pursued a clear strategy to restructure its packaging unit in Indonesia, focusing on 1) lowering the OCC cost by increasing the domestically-sourcing portion to over 2/3; 2) enhancing its value chain integration by increasing its captive pulp-to-carton ratio from 18% to 26% via the acquisition of a new 144ktpa box producer MyPack, scheduled to be complete in 4Q25; and 3) improving export price and volume to China due to the impact of China's dry-milled pulp restrictions. SCGP's capacity in Indonesia now stands at 1.8mtpa pulp (vs Thailand's 1.85mtpa) and downstream 0.474mtpa (vs Thailand's 0.92mtpa), resulting in captive ratio of 26% vs 50% in Thailand.

### Improvements is visible and palpable

We project 4Q25 EBITDA at THB4.2b (+5% q-q) and net profit of THB1.1b (+5-7% q-q) and up from a net loss of THB57m in 4Q24. The y-y significant rise and the continued q-q improvement in 4Q25 net profit clearly manifests SCGP's operational strengths in improving efficiency, productivity, and financial turnaround for Fajar and its operation in Indonesia. As a result, we think SCGP's share price is likely to rebound to reflect its visibly improving net profits and fundamentals vs its declining share price.

### Distressed valuation at current 3.6x 2026E EV/EBITDA

We maintain BUY and a TP of THB25, based on 2026E 7x EV/EBITDA, reflecting 14x 2026E P/E and 3.6x EV/EBITDA, which we think is at distressed level given SCGP's improving net profit outlook, high-growth outlook from Vietnam market (domestic+export), and rising margins.

#### Analyst

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ESG Rating : AAA

CG Rating : ▲▲▲▲▲

## BUY

|                               |              |
|-------------------------------|--------------|
| <b>Target Price 12M (THB)</b> | <b>25.00</b> |
| VS. BB Consensus TP (%)       | +27.4%       |
| Share Price (THB)             | 16.10        |
| Upside/Downside               | +55.3%       |

### Share Data

|                          |           |
|--------------------------|-----------|
| Market Cap (THB m)       | 69,116.02 |
| Par (THB)                | 1.00      |
| Free Float (%)           | 26.37     |
| Issued shares (m shares) | 4,293     |

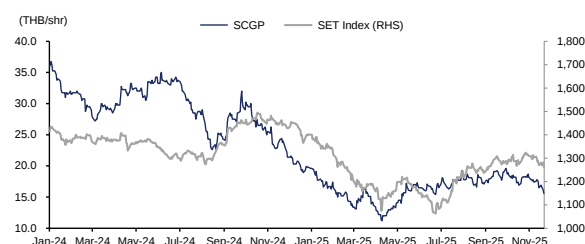
### Financial forecast

| YE Dec (THB m)             | 2024    | 2025E   | 2026E   | 2027E   |
|----------------------------|---------|---------|---------|---------|
| Revenue                    | 132,784 | 136,355 | 136,268 | 136,289 |
| Net profit                 | 3,699   | 3,825   | 4,710   | 4,908   |
| Core net profit            | 3,876   | 3,825   | 4,710   | 4,908   |
| vs Consensus (%)           |         | 0.5     | 4.5     | (1.7)   |
| Net profit growth (%)      | (29.5)  | 3.4     | 23.1    | 4.2     |
| Core net profit growth (%) | (24.7)  | (1.3)   | 23.1    | 4.2     |
| EPS (THB)                  | 0.86    | 0.89    | 1.10    | 1.14    |
| Core EPS (THB)             | 0.90    | 0.89    | 1.10    | 1.14    |
| Chg from previous (%)      |         | 0.00    | 0.00    | 0.00    |
| DPS (THB)                  | 0.55    | 0.18    | 0.22    | 0.23    |
| P/E (x)                    | 22.75   | 18.07   | 14.68   | 14.08   |
| P/BV (x)                   | 1.10    | 0.87    | 0.83    | 0.79    |
| ROE (%)                    | 5.03    | 4.89    | 5.76    | 5.73    |
| Dividend yield (%)         | 2.81    | 1.11    | 1.36    | 1.42    |

Source: Financial Statement and Globlex securities

### Share Price Performance (%)

|                    | 1M            | 3M      | 6M     | YTD     |
|--------------------|---------------|---------|--------|---------|
| Stock              | (6.40)        | (8.52)  | 0.63   | (17.86) |
| Market             | (6.20)        | (10.93) | (6.65) | (10.27) |
| 12M High/Low (THB) | 24.40 / 10.70 |         |        |         |



### Major Shareholders (%) as of 13 Aug 2025

|                                        |       |
|----------------------------------------|-------|
| The Siam Cement Public Company Limited | 72.12 |
|----------------------------------------|-------|

### Company Profile

The Company generates revenue from holding shares in other companies (Holding Company), operating core business as an integrated packaging solutions provider (The key subsidiary engaging in the core business is Siam Kraft Industry Co., Ltd.), which is organized into three main businesses: Integrated Packaging Business, Fibrous Business, and Recycling Business.

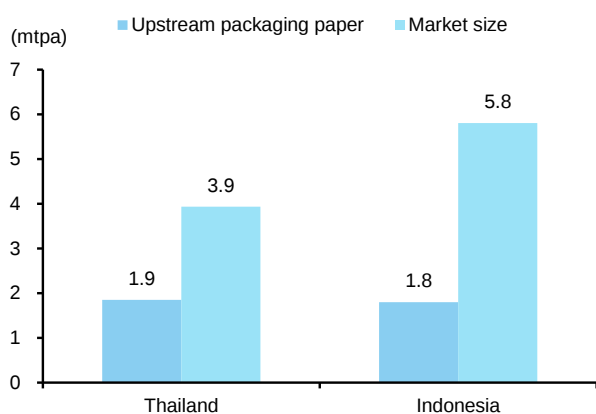
Source: SETSMART, SET

### Exhibit 1: Comparison capacity and pulp-to-box captive ratio for SCGP (Thailand vs Indonesia)

| SCGP                      | Thailand | Indonesia | Unit |
|---------------------------|----------|-----------|------|
| Upstream packaging paper  | 1.9      | 1.8       | mtpa |
| Market size               | 3.9      | 5.8       | mtpa |
| SCGP's market share       | 47       | 31        | %    |
| EBITDA margin             | 15       | 1         | %    |
| SCGP                      | Thailand | Indonesia | Unit |
| Downstream corrugated box | 0.9      | 0.3       | mtpa |
| Market size               | 2.9      | 4.7       | mtpa |
| SCGP's market share       | 32       | 7         | %    |
| EBITDA margin             | 7        | 6         | %    |
| Integration level         | 50       | 18        | %    |

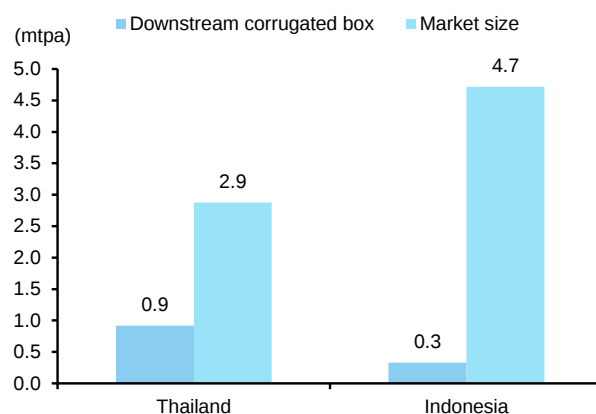
Sources: SCGP; Globlex Research

### Exhibit 2: Upstream stream packaging paper capacity (Thailand vs Indonesia)



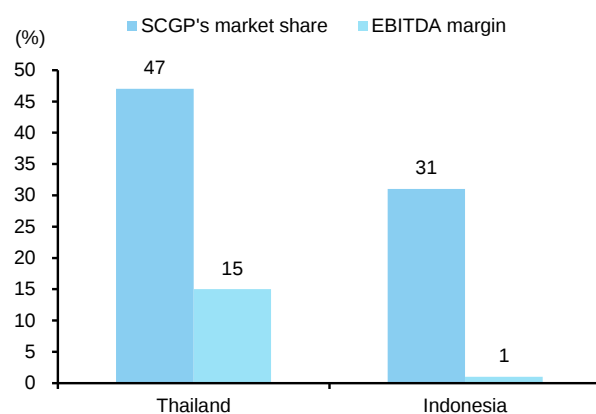
Sources: SCGP; Globlex Research

### Exhibit 3: Downstream stream corrugated box capacity (Thailand vs Indonesia)



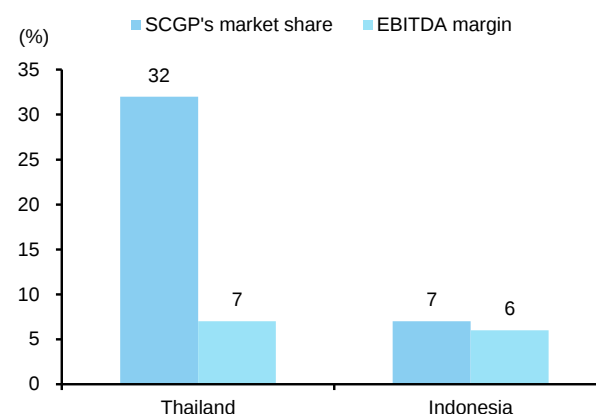
Sources: SCGP; Globlex Research

### Exhibit 4: Upstream market share (Thailand vs Indonesia)



Sources: SCGP; Globlex Research

### Exhibit 5: Downstream market share (Thailand vs Indonesia)



Sources: SCGP; Globlex Research

| Balance sheet (THB m)     |                |                |                |                |                |
|---------------------------|----------------|----------------|----------------|----------------|----------------|
| Year ending Dec           | 2023           | 2024           | 2025E          | 2026E          | 2027E          |
| <b>Current assets</b>     |                |                |                |                |                |
| Cash & ST investment      | 9,889          | 9,849          | 6,370          | 9,422          | 8,084          |
| Account receivable        | 22,648         | 23,551         | 24,479         | 25,406         | 26,333         |
| Inventories               | 19,253         | 19,027         | 19,465         | 19,418         | 19,384         |
| Others                    | 8,483          | 2,877          | 2,888          | 2,888          | 2,888          |
| <b>Non-current assets</b> |                |                |                |                |                |
| Net fixed assets          | 94,279         | 91,014         | 86,522         | 81,821         | 76,910         |
| Others                    | 44,010         | 42,262         | 42,262         | 42,262         | 42,262         |
| <b>Total Assets</b>       | <b>198,561</b> | <b>188,580</b> | <b>181,987</b> | <b>181,217</b> | <b>175,862</b> |

|                              |                |               |               |                |                |
|------------------------------|----------------|---------------|---------------|----------------|----------------|
| <b>Current liabilities</b>   |                |               |               |                |                |
| Account payable              | 14,808         | 15,678        | 16,039        | 16,000         | 15,972         |
| ST borrowing                 | 21,830         | 30,864        | 20,000        | 15,000         | 5,000          |
| Others                       | 29,752         | 10,061        | 10,332        | 10,325         | 10,327         |
| <b>Long-term liabilities</b> |                |               |               |                |                |
| Long-term debts              | 8,034          | 9,836         | 9,836         | 9,836          | 9,836          |
| Others                       | 21,687         | 26,854        | 26,854        | 26,854         | 26,854         |
| <b>Total liabilities</b>     | <b>96,111</b>  | <b>93,293</b> | <b>83,060</b> | <b>78,015</b>  | <b>67,988</b>  |
| Paid-up capital              | 4,293          | 4,293         | 4,293         | 4,293          | 4,293          |
| Retained earnings            | 58,446         | 59,600        | 62,661        | 66,428         | 70,355         |
| Others                       | 14,584         | 12,785        | 12,843        | 12,901         | 12,959         |
| Minority interest            | 25,127         | 18,608        | 19,129        | 19,579         | 20,266         |
| <b>Shareholders' equity</b>  | <b>102,449</b> | <b>95,287</b> | <b>98,926</b> | <b>103,202</b> | <b>107,873</b> |

| Key ratios                       |        |        |        |        |       |
|----------------------------------|--------|--------|--------|--------|-------|
| Year ending Dec                  | 2023   | 2024   | 2025E  | 2026E  | 2027E |
| <b>Growth (%YoY)</b>             |        |        |        |        |       |
| Sales                            | (11.4) | 2.6    | 2.7    | (0.1)  | 0.0   |
| Operating profit                 | (7.2)  | (7.8)  | 4.2    | 4.5    | 1.2   |
| EBITDA                           | (7.2)  | (7.8)  | 4.2    | 4.5    | 1.2   |
| Net profit                       | (9.5)  | (29.5) | 3.4    | 23.1   | 4.2   |
| Core net profit                  | (10.8) | (24.7) | (1.3)  | 23.1   | 4.2   |
| EPS                              | (9.5)  | (29.5) | 3.4    | 23.1   | 4.2   |
| Core EPS                         | (10.8) | (24.7) | (1.3)  | 23.1   | 4.2   |
| <b>Profitability (%)</b>         |        |        |        |        |       |
| Gross margin                     | 25.0   | 23.8   | 24.1   | 24.3   | 24.4  |
| Operation margin                 | 12.9   | 11.6   | 11.7   | 12.3   | 12.4  |
| EBITDA margin                    | 12.9   | 11.6   | 11.7   | 12.3   | 12.4  |
| Net margin                       | 4.1    | 2.8    | 2.8    | 3.5    | 3.6   |
| ROE                              | 5.9    | 5.0    | 4.9    | 5.8    | 5.7   |
| ROA                              | 2.5    | 0.4    | 0.8    | 0.5    | 1.4   |
| <b>Stability</b>                 |        |        |        |        |       |
| Interest bearing debt/equity (x) | 0.3    | 0.4    | 0.3    | 0.2    | 0.1   |
| Net debt/equity (x)              | 0.2    | 0.3    | 0.2    | 0.1    | 0.1   |
| Interest coverage (x)            | 3.7    | 2.5    | 2.8    | 3.7    | 5.0   |
| Interest & ST debt coverage (x)  | 0.3    | 0.2    | 0.3    | 0.4    | 1.1   |
| Cash flow interest coverage (x)  | 0.5    | (0.0)  | 0.2    | 0.2    | 0.2   |
| Current ratio (x)                | 0.9    | 1.0    | 1.1    | 1.4    | 1.8   |
| Quick ratio (x)                  | 0.5    | 0.6    | 0.7    | 0.8    | 1.1   |
| Net debt (THB m)                 | 19,976 | 30,851 | 23,467 | 15,415 | 6,752 |
| <b>Activity</b>                  |        |        |        |        |       |
| Asset turnover (X)               | 0.7    | 0.7    | 0.7    | 0.8    | 0.8   |
| Days receivables                 | 64.7   | 63.5   | 64.3   | 66.8   | 69.3  |
| Days inventory                   | 80.0   | 69.1   | 67.9   | 68.8   | 68.7  |
| Days payable                     | 54.7   | 55.0   | 56.0   | 56.7   | 56.6  |
| Cash cycle days                  | 90.0   | 77.6   | 76.2   | 78.9   | 81.4  |

| Profit & loss (THB m)        |                |                |                |                |                |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| Year ending Dec              | 2023           | 2024           | 2025E          | 2026E          | 2027E          |
| <b>Revenue</b>               |                |                |                |                |                |
| Revenue                      | 129,398        | 132,784        | 136,355        | 136,268        | 136,289        |
| Cost of goods sold           | (97,068)       | (101,122)      | (103,452)      | (103,199)      | (103,018)      |
| <b>Gross profit</b>          | <b>32,330</b>  | <b>31,661</b>  | <b>32,903</b>  | <b>33,069</b>  | <b>33,271</b>  |
| Operating expenses           | (15,684)       | (16,318)       | (16,908)       | (16,352)       | (16,355)       |
| <b>Operating profit</b>      | <b>16,646</b>  | <b>15,343</b>  | <b>15,995</b>  | <b>16,717</b>  | <b>16,917</b>  |
| <b>EBIT</b>                  | <b>7,440</b>   | <b>6,085</b>   | <b>6,504</b>   | <b>7,016</b>   | <b>7,005</b>   |
| Depreciation                 | (9,206)        | (9,259)        | (9,491)        | (9,701)        | (9,911)        |
| <b>EBITDA</b>                | <b>16,646</b>  | <b>15,343</b>  | <b>15,995</b>  | <b>16,717</b>  | <b>16,917</b>  |
| <b>Non-operating income</b>  |                |                |                |                |                |
| Other incomes                | 1,043          | 995            | 995            | 995            | 995            |
| Other non-op income          | 0              | 0              | 0              | 0              | 0              |
| <b>Non-operating expense</b> | <b>(1,940)</b> | <b>(2,640)</b> | <b>(2,363)</b> | <b>(1,914)</b> | <b>(1,389)</b> |
| Interest expense             | (2,020)        | (2,429)        | (2,363)        | (1,914)        | (1,389)        |
| Other non-op expense         | 80             | (211)          | 0              | 0              | 0              |
| <b>Equity income/(loss)</b>  | <b>39</b>      | <b>113</b>     | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Pre-tax Profit</b>        | <b>6,582</b>   | <b>4,552</b>   | <b>5,135</b>   | <b>6,097</b>   | <b>6,612</b>   |
| Extraordinary items          |                |                |                |                |                |
| Current taxation             | (1,153)        | (825)          | (789)          | (937)          | (1,016)        |
| Minorities                   | (180)          | (28)           | (521)          | (450)          | (687)          |
| <b>Net Profit</b>            | <b>5,248</b>   | <b>3,699</b>   | <b>3,825</b>   | <b>4,710</b>   | <b>4,908</b>   |
| <b>Core net profit</b>       | <b>5,146</b>   | <b>3,876</b>   | <b>3,825</b>   | <b>4,710</b>   | <b>4,908</b>   |
| <b>EPS (THB)</b>             | <b>1.22</b>    | <b>0.86</b>    | <b>0.89</b>    | <b>1.10</b>    | <b>1.14</b>    |
| <b>Core EPS (THB)</b>        | <b>1.20</b>    | <b>0.90</b>    | <b>0.89</b>    | <b>1.10</b>    | <b>1.14</b>    |

| Cash flow (THB m)           |                 |                 |                |                |                |
|-----------------------------|-----------------|-----------------|----------------|----------------|----------------|
| Year ending Dec             | 2023            | 2024            | 2025E          | 2026E          | 2027E          |
| <b>Operating cash flow</b>  |                 |                 |                |                |                |
| Net profit                  | 5,248           | 3,699           | 3,825          | 4,710          | 4,908          |
| Depre. & amortization       | 12,441          | 12,639          | 13,164         | 13,002         | 13,003         |
| Change in working capital   | 33,526          | (18,751)        | (746)          | (925)          | (920)          |
| Others                      | (1,557)         | (1,311)         | (1,262)        | (1,320)        | (1,294)        |
| <b>Investment cash flow</b> | <b>(10,515)</b> | <b>(7,936)</b>  | <b>(4,890)</b> | <b>(4,531)</b> | <b>(4,111)</b> |
| Net CAPEX                   | (8,900)         | (5,993)         | (3,000)        | (3,000)        | (3,000)        |
| Change in LT investment     |                 |                 |                |                |                |
| Change in other assets      | (1,616)         | (1,943)         | (1,890)        | (1,531)        | (1,111)        |
| <b>Free cash flow</b>       | <b>39,143</b>   | <b>(11,660)</b> | <b>10,091</b>  | <b>10,936</b>  | <b>11,587</b>  |
| <b>Financing cash flow</b>  |                 |                 |                |                |                |
| Change in share capital     | (820)           | (6,547)         | 58             | 58             | 58             |
| Net change in debt          | (27,436)        | 2,849           | 0              | 0              | 0              |
| Dividend paid               | (1,288)         | (1,288)         | (765)          | (942)          | (982)          |
| Others                      | (7,364)         | 5,771           | (2,000)        | (2,000)        | (2,000)        |
| <b>Net cash flow</b>        | <b>2,234</b>    | <b>(10,875)</b> | <b>7,384</b>   | <b>8,052</b>   | <b>8,663</b>   |

| Per share (THB)           |       |       |       |       |       |
|---------------------------|-------|-------|-------|-------|-------|
| EPS                       | 1.22  | 0.86  | 0.89  | 1.10  | 1.14  |
| Core EPS                  | 1.20  | 0.90  | 0.89  | 1.10  | 1.14  |
| CFPS                      | 3.41  | 3.02  | 3.22  | 3.46  | 3.61  |
| BVPS                      | 18.01 | 17.86 | 18.59 | 19.48 | 20.41 |
| Sales/share               | 30.14 | 30.93 | 31.76 | 31.74 | 31.75 |
| EBITDA/share              | 3.88  | 3.57  | 3.73  | 3.89  | 3.94  |
| DPS                       | 0.55  | 0.55  | 0.18  | 0.22  | 0.23  |
| <b>Valuation</b>          |       |       |       |       |       |
| P/E (x)                   | 29.45 | 22.75 | 18.07 | 14.68 | 14.08 |
| P/BV (x)                  | 2.00  | 1.10  | 0.87  | 0.83  | 0.79  |
| Dividend yield (%)        | 1.53  | 2.81  | 1.11  | 1.36  | 1.42  |
| Dividend payout ratio (%) | 44.99 | 63.83 | 20.00 | 20.00 | 20.00 |

## GENERAL DISCLAIMER

### Analyst Certification

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## RECOMMENDATION STRUCTURE

### Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

- BUY:** Expected return of 10% or more over the next 12 months.  
**HOLD:** Expected return between -10% and 10% over the next 12 months.  
**REDUCE:** Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Sector Recommendations

- Overweight:** The industry is expected to outperform the relevant primary market index over the next 12 months.  
**Neutral:** The industry is expected to perform in line with the relevant primary market index over the next 12 months.  
**Underweight:** The industry is expected to underperform the relevant primary market index over the next 12 months.

### Country (Strategy) Recommendations

**Overweight:** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral:** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight:** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.